

**UNIVERSITY OF ALABAMA SYSTEM
BOARD RULE 415
BOARD SUBMITTAL CHECKLIST CRITERIA**

**BOARD SUBMITTAL CHECKLIST NO. 1 & 2
CAPITAL PROJECT - STAGE I & II SUBMITTAL ^{/1}
(General information, Architect Ranking, Project Scope and Project Budget) ^{/8}**

CAMPUS: The University of Alabama, Tuscaloosa, Alabama

PROJECT NAME: Bidgood Hall Welcome Center Renovation

MEETING DATE: September 11-12, 2025

- ☒ 1. Board Submittal Checklist No. 1 and 2
- ☒ 2. Transmittal Letter to Chancellor from Campus President requesting project be placed on the agendas for the forthcoming Physical Properties Committee and Board of Trustees (or Executive Committee) Meetings
- ☒ 3. Proposed Board Resolution requesting approval of Stage I and II Submittal (General Information, Architect Ranking, Project Scope and Project Budget; authority to proceed with Owner/Architect contract negotiations) by the Board of Trustees
- ☒ 4. Executive Summary – Proposed Capital Project ^{/2}
- ☐ 5. Executive Summary – Architect, Engineer, Selection Process (include Interview Outline). ^{/3, /4, /5}
- ☒ 6. Supplemental Project Information Worksheet – Exhibit “K”, Board Rule 415
- ☒ 7. Campus letter requesting approval of the ranking of firms and authority to Submit to the Physical Properties Committee for approval – signed by Chair of the Physical Properties Committee and UA System Senior Vice Chancellor for Finance and Administration ^{/6}
- ☐ 8. Preliminary Business Plan (if applicable) ^{/7}
- ☒ 9. Campus map(s) showing project site

Prepared by: Brittany P. Kyles

Approved by: Matthew Skinner

^{/1} Reference Tab 3H – Board Rule 415 Instructional Guide

^{/2} Reference Tab 3E – Board Rule 415 Instructional Guide

^{/3} Reference Tab 3K – Board Rule 415 Instructional Guide

^{/4} Reference Tab 3L – Board Rule 415 Instructional Guide

^{/5} Reference Tab 3M – Board Rule 415 Instructional Guide

^{/6} Reference Tab 3N – Board Rule 415 Instructional Guide

^{/7} Reference Tab 3V – Board Rule 415 Instructional Guide

^{/8} After Completion of negotiations on Owner/Architect Agreement, provide notification to Chair of Physical Properties Committee and Senior Vice Chancellor for Finance & Administration, Reference Tab 3-O-Board Rule 415, Instructional Guide

July 30, 2025

Chancellor Sid J. Trant
The University of Alabama System
500 University Boulevard East
Tuscaloosa, Alabama 35401

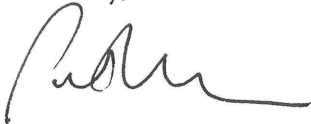
Dear Chancellor Trant:

I am pleased to send to you for approval under Board Rule 415 the attached documents for a Stage I and Stage II submittal for the Bidgood Hall Welcome Center Renovation project.

The resolution requests authorization to establish the preliminary project scope, budget, and funding, as stipulated, and to enter into an Owner Designer Agreement with Williams Blackstock Architects of Birmingham, Alabama, as the principal design firm for this project.

The item has been thoroughly reviewed and has my endorsement. With your concurrence, I ask that it be added to the agenda for The Board of Trustees of The University of Alabama at their regular meeting on September 11-12, 2025.

Sincerely,



Peter J. Mohler
President

Enclosure



THE UNIVERSITY OF ALABAMA

Resolution

Approving the preliminary project scope and budget; granting authorization to execute an Owner/Architect Agreement for the Bidgood Hall Welcome Center Renovation

WHEREAS, in accordance with Board Rule 415, The University of Alabama (“University”) is requesting approval of a Stage I and Stage II submittal for the Bidgood Hall Welcome Center Renovation project (“Project”) to be located at 500 Colonial Drive; and

WHEREAS, the proposed Project will remodel approximately 3,640 gross square feet (“GSF”) of currently underutilized space in Bidgood Hall to enhance the Culverhouse College of Business’s student recruitment efforts and the required professional development program; and

WHEREAS, this inviting welcome center space will include dedicated recruitment meeting areas for prospective students and families and room for the College’s LEAD professional development program, which will vacate multiple classrooms that are currently used for recruitment and professional development, allowing for additional course scheduling that is a critical need for the growing College; and

WHEREAS, the Project is comprised of a single construction package and will include Owner Furnished Contractor Installed (“OFCI”) Equipment as necessary to successfully meet the Project’s schedule; and

WHEREAS, Williams Blackstock Architects, Birmingham, Alabama (“WBA”), has successfully executed several renovations for the College including renovations within Bidgood Hall and was previously engaged by the University to provide Master Plan services for the College; and

WHEREAS, due to the aforementioned experience, as well as WBA’s knowledge of University standards, design principles, and procedures which will greatly facilitate an efficient and cost-effective design and administrative process, the University is requesting approval to waive the Consultant Selection Process and to utilize WBA for design services for the Project; and

WHEREAS, the University has negotiated a final design fee based on 7.4% of the cost of Construction and OFCI Equipment, with a 1.15 renovation factor, plus \$33,490 for additional services and reimbursables, and less a credit of \$4,400 for WBA’s familiarity with the facility and recent Master Planning Strategy with the College, representing a total discount of \$10,912, or approximately 13% of the standard fee; and

WHEREAS, the Project location and program have been reviewed and are consistent with the University Campus Master Plan, University Design Standards and the principles contained therein; and

WHEREAS, the Project will be funded from Future Gifts in the amount of \$1,575,000 and will eliminate deferred maintenance liabilities in the amount of \$150,000; and

WHEREAS, the preliminary budget for the Project is as stipulated below:

BUDGET:		PRELIMINARY
Construction	\$	855,000
Owner Furnished Contractor Installed Equipment	\$	25,000
Furniture, Fixtures and Equipment	\$	300,000
Audio Visual	\$	25,000
Security/Access Control	\$	15,000
Telecommunication/Data	\$	15,000
Contingency ¹	\$	88,000
UA Project Management Fee ²	\$	43,560
Architect/Engineer Fee ³	\$	103,978
Other ⁴	\$	66,047
Escalation ⁵	\$	38,415
TOTAL PROJECT COST	\$	1,575,000

¹ Contingency is based on 10% of the cost of Construction and Owner Furnished Contractor Installed Equipment.

² UA Project Management Fee is based on 4.5% of the cost of Construction, Owner Furnished Contractor Installed Equipment, and Contingency.

³ Architect/Engineer Fee is based on 7.4% of the cost of Construction and Owner Furnished Contractor Installed Equipment plus a 1.15 renovation factor, plus \$33,490 of additional services and reimbursables, and less a \$4,400 credit.

⁴ Other expenses include Transportation Services Fees, Inspections, Advertising, Printing, and other associated project costs, as applicable.

⁵ Escalation is currently based on an anticipated 0.5% inflation per month. Therefore, escalation is calculated at 2.5% for the Project through the anticipated bid date of February 2026 as included in the Project Status.

NOW, THEREFORE, BE IT RESOLVED by The Board of Trustees of The University of Alabama that:

1. The Stage I and Stage II submittal package for the Project is hereby approved.
2. The preliminary Project scope, budget, and funding, as stipulated above, are hereby approved.

BE IT FURTHER RESOLVED THAT, Peter J. Mohler, President, Daniel T. Layzell, Vice President for Finance and Operations and Treasurer, or those officers named in the most recent Board Resolution granting signature authority for the University be, and hereby are, authorized to act for and on behalf of the Board of Trustees of The University of Alabama to execute an architectural agreement with Williams Blackstock Architects, Birmingham, Alabama, for architectural services in accordance with Board Rule 415 for the Project.

EXECUTIVE SUMMARY
PROPOSED CAPITAL PROJECT
BOARD OF TRUSTEES SUBMITTAL

MEETING DATE: September 11-12, 2025

CAMPUS: The University of Alabama, Tuscaloosa, Alabama

PROJECT NAME: Bidgood Hall Welcome Center Renovation

PROJECT NUMBER: 031-25-3877

PROJECT LOCATION: 500 Colonial Drive

ARCHITECT: Williams Blackstock Architects, Birmingham, Alabama –
pending approval

THIS SUBMITTAL:

- ☒ Stage I
- ☒ Stage II
- ☐ Campus Master Plan Amendment
- ☐ Stage III
- ☐ Stage IV

PREVIOUS APPROVALS:

PROJECT TYPE	SPACE CATEGORIES	PERCENTAGE	GSF
☐ Building Construction	Office Facilities	~19%	675
☐ Building Addition	General Use Facilities	~33%	1,210
☒ Building Renovation	Support Facilities	~24%	890
☐ Equipment	Circulation Area	~24%	865
TOTAL		100%	3,640

BUDGET	PRELIMINARY
Construction	\$ 855,000
Owner Furnished Contractor Installed Equipment	\$ 25,000
Furniture, Fixtures and Equipment	\$ 300,000
Audio Visual	\$ 25,000
Security/Access Control	\$ 15,000
Telecommunication/Data	\$ 15,000
Contingency ¹	\$ 88,000
UA Project Management Fee ²	\$ 43,560
Architect/Engineer Fee ³	\$ 103,978
Other ⁴	\$ 66,047
Escalation ⁵	\$ 38,415
TOTAL PROJECT COST	\$ 1,575,000
Total Construction Cost per square foot \$266	

¹ Contingency is based on 10% of the costs of Construction and Owner Furnished Contractor Installed Equipment.

² UA Project Management Fee is based on 4.5% of the costs of Construction, Owner Furnished Contractor Installed Equipment and Contingency.

³ Architect/Engineer Fee is based on 7.4% of the costs of Construction and Owner Furnished Contractor Installed Equipment plus a 1.15 renovation factor, plus \$33,490 for additional services and reimbursables, and less a credit of \$4,400.

⁴ Other fees and expenses include Transportation Services Fees, Construction Materials Testing, Inspections, Advertising, Printing, and other associated project costs, as applicable.

⁵ Escalation is currently based on an anticipated 0.5% inflation per month. Therefore, escalation is calculated at 2.5% for the Project through the anticipated bid date of February 2026 as included in the Project Status.

ESTIMATED ANNUAL OPERATING AND MAINTENANCE (O&M) COSTS:

(Utilities, Housekeeping, Maintenance, Insurance, Other)

\$ N/A

Total Estimated Annual O&M Costs:

\$ N/A*

Renovation of existing space only. No anticipated increase in O&M costs.*FUNDING SOURCE:**

Future Gifts \$ 1,575,000

O&M Costs:

University Annual Operating Funds \$ N/A*

Renovation of existing space only. No anticipated increase in O&M costs.*NEW EQUIPMENT REQUIRED**

Mechanical Equipment Including VAV and controls

Total Equipment Costs:

\$25,000

PROJECT SCOPE

The Project remodels 3,600 GSF of currently underutilized space in Bidgood Hall just off the Quad to meet very specific College needs. The main (central) space would become a welcome center for prospective students and their families; adjacent to this space would be a dedicated room for recruitment meetings with prospective students and their families. Currently, these meetings are conducted on the third floor of Bidgood Hall in a classroom. Navigating to the current space requires families to traverse through several floors of older less-than-ideal spaces, and some families get lost. The Project would create a much more welcoming space and enhance the prospective student and family experience and introduction to Culverhouse and UA.

On the other side of the central welcome center would be a room dedicated to the College's professional development program, LEAD. LEAD is required for all of the College's nearly 10,000 undergraduate students, and a significant component of LEAD is professional coaching sessions. This would be dedicated space for coaching and would replace the teaching classrooms the College now must use.

The Project would receive the standard UA finishes and address all necessary deferred maintenance items in the area of the renovation.

PROJECT STATUS

SCHEMATIC DESIGN:	Date Initiated	September 2025
	% Complete	0%
	Date Completed	October 2025
PRELIMINARY DESIGN:	Date Initiated	November 2025
	% Complete	0%
	Date Completed	December 2025
CONSTRUCTION DOCUMENTS:	Date Initiated	December 2025
	% Complete	0%
	Date Completed	February 2026
SCHEDULED BID DATE:		February 2026

**N/A on Stage I Projects*

RELATIONSHIP AND ENHANCEMENT OF CAMPUS PROGRAMS

The University mission includes “advancing the intellectual and social condition of people in the state, nation and world...with an emphasis on quality programs in the areas of teaching, research, and service.” The Project enhances the College’s facilities to both recruit students—which speaks to advancing the intellectual and social condition of people—and to provide dedicated space specified to the needs of the professional development program and coaching that also enhances the intellectual and social condition of people and significantly supports and emphasizes the importance of professional development in the preparation of future business professionals and leaders.

Salient to this proposal is that by moving student recruitment and professional coaching to dedicated space, two to three classrooms would be vacated for course scheduling that is a critical need for this growing College. The Project has the potential to positively impact enrollment and the overall student experience through a more professional setting for recruiting and developing students.

Attachment K to Board Rule 415

Supplemental Project Information Worksheet
Annual Capital Development Plan

FY: 2025 – 2026

Project Name: Bidgood Hall Welcome Center Renovation
Project Address/Location: 500 Colonial Drive
Campus: The University of Alabama, Tuscaloosa, Alabama

1. Will this Project increase the current space inventory on campus or replace existing space?

☐ increase space inventory	_____ % increase	_____ GSF
☐ replace space inventory	_____ % replacement	_____ GSF
☒ renovation of existing space only		<u>3,640</u> GSF

2. If this Project will replace existing space inventory, how will vacated space be utilized or assigned after this Project is completed?

Comments:

This Project would repurpose underutilized space to provide a dedicated area for an enhanced recruiting experience for students and families as well as establish a specific area for LEAD program development.

3. Is the proposed Project location consistent with the Campus Master Plan and University Design Standards and the principles contained therein?

☒ Yes ☐ No, A Campus Master Plan Amendment Is Required

If Campus Master Plan amendment required, explain:

4. Provide information on classification of new space provided by this Project and latest utilization data on similar type space on campus.

Proposed New Space/Facilities				
Classification	Number (Spaces/Rooms)	Capacity (Persons)	Area (GSF)	Existing Space Utilization Data (See Notations)
100 Classroom Facilities				
200 Laboratory Facilities				
300 Office Facilities				
350 Conference Room	1	40	675	1
400 Study Facilities				
500 Special Use Facilities				
600 General Use Facilities				
650 Lounge	1	10	535	1
680 Meeting Room	1	30	675	1
700 Support Facilities				
730 Central Storage	1	Varies	890	
800 Health Care Facilities				
900 Residential Facilities				
000 Unclassified Facilities				
WWW Circulation Area				
W06 Public Corridor	1	Varies	865	
XXX Building Service Area				
YYY Mechanical Area				

Data reported on latest fiscal year data available.

Utilization factor based on Scheduled Operating Hours at each Campus – outlined below in notations.

Comments/Notations:

- Existing space to be renovated and updated to meet recruiting and collaborative needs for the Culverhouse College of Business Welcome Center.

5. How will this Project enhance existing/new programs and undergraduate/graduate enrollments?

Estimated new Funds from Tuition/Programs \$ _____ N/A Yr.

Comments:

While there is no anticipated direct increase in funding, the Project enhances the College's student recruitment efforts and the required professional development program and clearly has

the potential to increase enrollment through a more professional setting for recruiting and developing students.

6. **Has a facility user group been established to provide input for planning, programming, and design purposes?** ☒ Yes ☐ In-Progress

If yes, list key members of user group:

Kay M. Palan, Dean, Culverhouse College of Business

Kathy Deck, Assistant Dean for Strategic Initiative and Operations

Dave Mothersbaugh, former Associate Dean for Undergraduate & International Programs

Brandy Frost, Director of Student Services

Brittany Kyles, UA Construction Administration, Project Manager

Jason Bigelow, UA Architect

Allison Chang-Roberts, Williams Blackstock Architect (pending approval)

7. **Source(s) of funding for Total Project Development Costs.**

Source(s)	New Funds (FY 2026)	Reserves	Status ^{/7}
Tuition			
Student Fees			
Investment Income			
Auxiliary Income			
• External			
• Internal			
Education Sales/Services			
• External			
• Internal			
Direct Grants			
Gifts - future	\$1,575,000		Pending
Bonds			
Existing Net Assets			
Other			
Totals	\$1,575,000		Pending

^{/7} Approved, allocated, pending

Comments:

This project has strong potential for a naming gift that will cover all estimated costs.

8. Estimate of operations and maintenance (O&M) costs for the initial occupancy year and projections for succeeding five (5) year period.

Operations and Maintenance (O&M) Annual Costs Projections			
Expense	FY 2014- 2015 Base Data /8	First Full /YR Occupancy FY	Successive Five (5) Year Projections /9
Maintenance			
Elevator Service			
Building Repairs			
Building Services			
Electric, Natural Gas, Steam			
Chilled Water			
Water and Sewer			
Insurance			
Safety Support			
Operations Staff Support Funding			
Other –			
Totals	N/A	N/A	N/A

/8 Latest Fiscal Year Data used as Base Year for Projections

/9 Combined Costs for next Five (5) Years of Occupancy

Comments:

Bidgood Hall is an existing education and general facility, and accordingly O&M costs are already funded. There is no incremental increase in O&M costs resulting from this Project.

9. Source of funds for projected ongoing operations and maintenance (O&M) costs for this project.

Source(s)	Occupancy Yr /9 (FY _____)	Future Years /10	Status /7
Tuition			
Student Fees			
Investment Income			
Auxiliary Income			
• External			
• Internal			
Educational Sales & Services			
• External			
• Internal			
Direct Grant(s)			
Reallocated Funds /11			
Gifts			
Other			
Total/YR	N/A	N/A	N/A

/9 Initial Full Yr of Occupancy

/10 Next Five (5) Yrs Occupancy

/11 Funds Reallocated from other sources

/7 Approved, allocated, pending

Comments:

Bidgood Hall is an existing education and general facility, and accordingly O&M costs are already funded. There is no incremental increase in O&M costs resulting from this Project.

10. Are development expenditures for this Project being used to reduce the current deferred maintenance/facilities renewal liabilities for the Campus?

\$ 150,000 9.5 % of Total Development Costs

Comments:

The Project will address all necessary deferred maintenance liabilities such as flooring, paint, etc. in the areas to be renovated.

11. What other development alternatives were considered in the planning process for this Project? /13

/13 Renovation vs. new construction, adaptive reuse of underutilized buildings, etc.

Comments:

The Culverhouse College of Business is currently at capacity for faculty and staff offices and classrooms (some faculty are sharing offices and some academic advisors are fully remote because of lack of offices). To accommodate class schedules, it is necessary to utilize spaces in other campus buildings. As the College continues to grow enrollment, faculty and staff are added to accommodate this growth, and new programs, such as the LEAD professional development program, require additional space.

As previously mentioned, this project will alleviate some of the space concerns by freeing up classrooms for course scheduling.

12. Explain how the project will promote adequacy of campus facilities in relation to the University's Mission and scope of programs and/or services:

Comments:

The University mission includes “advancing the intellectual and social condition of people in the state, nation and world...with an emphasis on quality programs in the areas of teaching, research, and service.” This project enhances the College’s facilities to both recruit students—which speaks to advancing the intellectual and social condition of people—and to provide dedicated space specified to the needs of the professional development program and coaching that also enhances the intellectual and social condition of people and significantly supports and emphasizes the importance of professional development in the preparation of future business professionals and leaders.

13. How does the project correlate to the University's strategic goals?

Comments:

The **first goal** of the UA strategic plan is to “provide a premier education that enhances the lives of our students, graduates, and the communities they serve.” This project advances that goal in the following ways:

- Provides the ability to have dedicated space for the co-curricular component (professional coaching) of the College’s LEAD professional development program. LEAD is a three-year required program for all of the College’s undergraduate students. It consists of both curricular and co-curricular activities. The intentionality of the program to develop strong professional abilities, its integration with the College’s learning outcomes, and the professional coaching component make this a very distinctive and transformative program not just at UA but also nationally.
- Allows for increased classroom capacity critical to a premier education.

The **third goal** of the UA strategic plan is to “enrich our learning and work environment by attracting, welcoming, and supporting all faculty, staff and students.” The project contributes to that goal in the following ways:

- Provides a dedicated welcome center for Culverhouse and a dedicated, specifically designed space for meeting with prospective students and families interested in enrolling at UA and Culverhouse. The design of these spaces is open and attractive, finished to reflect the overall brand of Culverhouse established in the construction of Hewson Hall and remodeling of Alston Hall. As such, student recruitment will be enhanced as well as reflecting very positively on Culverhouse and UA.

14. Which of the six University of Alabama system Core Principles does this project support?

Comments:

This project supports the following UA System Core Principles:

Core Principle 2. Make higher education accessible, prepare all our students for success, and meet the workforce needs of the State.

- Dedicated space for the LEAD professional coaching is intentionally related to preparing all of our students for success, and prepares a professional workforce, many of whom will stay in Alabama.

Core Principle 3. Be accountable for every dollar we receive while maintaining the highest standards of excellence in every program and endeavor.

- This project is to be funded with gift dollars, protecting the College’s operating budget needed to deliver high quality academic programs. The project also will be completed and the spaces maintained at the highest standard of excellence.

Core Principle 6. Elevate the status, stature, and influence of the University of Alabama System so that we can call on all people devoted to the University of Alabama, UAB, UAH, and the UAB Health System to unite for common purposes.

- The project will highlight the College’s commitment to both prospective and current students and thereby will contribute to elevating the status, stature, and influence of the UA System. Further, the project will continue to make the College’s 60+ thousand alumni proud, which increases their commitment to supporting the College and UA.

15. What would be the immediate impact on campus programs and enrollment if this project is not approved?

Comments:

If this project is not approved, the College would continue to use a Bidgood classroom to recruit students and would continue to monopolize other classrooms to provide professional coaching sessions. Thus, the College would continue to lose the use of those classrooms for course scheduling, necessitating utilizing classrooms somewhere else on campus.

THE UNIVERSITY OF
ALABAMA | Division of
Finance and Operations
Vice President

July 21, 2025

Dr. Dana S. Keith
 Senior Vice Chancellor for Finance and Administration
 Sid McDonald Hall
 500 University Boulevard, East
 Tuscaloosa, AL 35401

Trustee Evelyn VanSant Mauldin
 Chair, Physical Properties Committee
 Sid McDonald Hall
 500 University Boulevard, East
 Tuscaloosa, AL 35401

RE: Request for Waiver of Consultant Selection Process
 Bidgood Hall Welcome Center Renovation
 UA Project No.: 031-25-3877

Dear Dr. Keith and Trustee Mauldin,

The University of Alabama ("University") is requesting a Waiver of the Consultant Selection Process for the Bidgood Hall Welcome Center Renovation project ("Project") located at 500 Colonial Drive.

The University proposes to utilize Williams Blackstock Architects, Birmingham, AL, ("WBA") as the principal design firm for this Project. The services of WBA are proposed due to their familiarity with the Culverhouse College of Business, their recent engagement on the College's Master Plan strategy, and their understanding of University standards, design principles, and procedures which will facilitate an efficient and cost-effective design and administrative process.

The University has negotiated a design fee of 7.4% of the cost of Construction and Owner Furnished Contractor Installed Equipment, with a reduced renovation factor of 1.15, plus \$33,490 for additional services and reimbursables and less a discount credit of \$4,400 for WBA's familiarity with the facility and recent programming with the end users. The negotiated fee reflects a 13% reduction of the standard fee for this type of project (Group III).

Cost of the Work		Percentage Fee for Building Group III		Major Renovation Factor		Credits		Fee
\$880,000	x	7.4%	+	25%	-	\$0	=	\$81,400
\$880,000	x	7.4%	+	15%	-	\$4,400	=	\$70,488

Fee savings are \$10,912 or approximately 13% of the value of the standard fee for the Project.

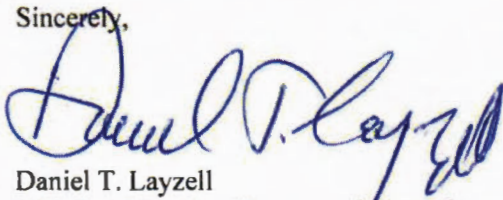
Bidgood Hall Welcome Center Renovation
 Request for Waiver of Consultant Selection Process
 July 21, 2025
 Page 2

Approval is hereby requested for:

1. Waiver of the Consultant Selection process.
2. Williams Blackstock Architects, Birmingham, AL, as the design service provider for the Project at a negotiated design fee based on 7.4% of the cost of construction, plus a 1.15 renovation factor and \$33,490 for additional services and reimbursables, and less total credits in the amount of \$4,400.
3. Submittal to the Physical Properties Committee for review and approval.

For your convenience, a Project Summary has been attached. If you have any questions or concerns, please feel free to contact me.

Sincerely,



Daniel T. Layzell
 Vice President for Finance and Operations
 and Treasurer

DTL/mrw

Attachment

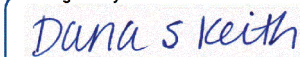
Pc w/atchmts: Michael Rodgers
 Matt Skinner

Brittany Kyles
 Jessica Morris

☒ Recommended for Approval

☐ Not Recommended for Approval. Submit to Physical Properties Committee

Signed by:



Dana S Keith

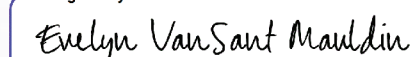
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Dr. Dana S. Keith, Senior Vice Chancellor for Finance and Administration

☒ Recommended for Approval

☐ Not Recommended for Approval. Submit to Physical Properties Committee

Signed by:



Evelyn VanSant Mauldin

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Trustee Evelyn VanSant Mauldin, Chair for Physical Properties Committee

BIDGOOD HALL WELCOME CENTER RENOVATION

LOCATION MAP

