



THE UNIVERSITY OF ALABAMA®



**ANNUAL CONSOLIDATED
CAPITAL PROJECTS AND FACILITIES REPORT**

June 2025

2025 CAMPUS SUMMARY
The University of Alabama

Total Campus Inventory

(by space use category*)

	Net Assignable Square Feet	Non-Assignable Square Feet	Net Usable Square Feet	Gross Square Feet
Classrooms	12,723,401	3,373,611	16,097,012	17,760,461
Laboratory	449,976			
Study	770,930			
Special Use	287,918			
General Use	1,199,034			
Office	964,670			
Support	1,657,562			
Healthcare	3,035,696			
Residential	94,478			
Unclassified	4,030,280			
Circulation	232,857			
Building Service	Considered non-assignable			
Mechanical				
Structural				
	Net Assignable Square Feet	Non-Assignable Square Feet	Net Usable Square Feet	Gross Square Feet
	94,053	-43,289	50,764	32,968
October 1st 2024 to September 30th 2025				

Gross Square Feet (GSF) is calculated at the building level ONLY in Space Management database-- not at the room level. This makes accurately calculating GSF by space use category difficult since multiple space use categories exist in each building.

Changes from Previous Report (New / Razed / Acquired / Disposed)

New & Acquired
144 - FACILITY for OUTREACH, RESEARCH, TRAINING, and EDUCAT 7,833 GSF
946 - KAPPA SIGMA 29,000 GSF
338 - FINANCE ADMINISTRATIVE SERVICES BUILDING (FASB) 9,089 GSF
441 - PSYCHOLOGY RENOVATION & ADDITION (EXISTING) 55,000 GSF

Large Additions
908 - BETA THETA PI ADDITION 1,200 GSF
054 - FARRAH HALL MECHANICAL ROOM ADDITION 794 GSF
419 - CAPITAL HALL ADDITION 4,700 GSF
051 - MCLURE LIBRARY ADDITION 4,956 GSF

Razed/ Disposed
422 - STUDENT MEDIA (RAZED) (-12,195 GSF)
423 - THEATER AND DANCE ANNEX (RAZED) (-12,239 GSF)
509 - JERRY PATE GOLF CENTER (LEASE TERMINATED) (-8,864 GSF)
701 - UA ECONOMIC DEVELOPMENT OUTREACH (DISPOSED 4/30/25) (-5,582 GSF)

- All data maintained by Space Management using AiM database and all values are rounded to the nearest tenth
- Structural square footage is calculated with the following formula:
Structural Area = Total Gross Area - Total Net Usable Area
- Net Usable square footage is calculated with the following formula:
Net Usable Area = Net Assignable Area + Nonassignable Area
- *Source: Space Use definitions:
2006 Facilities Inventory Classification Manual,
National Center for Education Statistics

Board Rule 415: Capital Project Planning and Approval Process

Board Rule 415 outlines the four-stage process for initiating, planning, and completing capital projects within the University of Alabama System. This structured process ensures projects are well-aligned with institutional goals, financially responsible, and compliant with System policies.

Stage I – Initial Planning and Approval

- A pre-planning program statement and preliminary budget estimate must be submitted.
- The project must be approved by the Board before any design professionals are selected.

Stage II – Design and Professional Selection

- Institutions appoint a selection committee to identify architects, engineers, and/or consultants.
- Selection of professionals and preliminary budget must be approved by the Board prior to design work.

Stage III – Design Development and Physical Appearance

- Schematic designs are developed and submitted for internal and regulatory review.
- A schematic design budget is created, followed by continued design and cost development.
- The Board must concur with the architectural design before finalizing construction documents.

Stage IV – Construction and Final Approval

- Construction documents are completed and bids are solicited.
- A contract award recommendation is presented to the Board with supporting documentation, including bid tabulations and funding sources.

ACCPFR: Projects and Facilities Report Requirements

As part of the planning and reporting process required by Series 415, institutions must prepare and submit the Annual Consolidated Capital Projects and Facilities Report (ACCPFR). This report ensures transparency and alignment with strategic and financial oversight by the System.

Tab 1 - Annual Capital Development Plan

- Includes detailed listings of capital projects expected in the upcoming fiscal year.
- Must outline project scope, anticipated costs, operational impact, and funding sources.

Tab 2 - Five-Year Facilities Development Plan

- Projects anticipated over a five-year horizon, with brief descriptions, schedules, estimated costs, and sources of funds.
- Aligns long-term physical planning with institutional mission and academic priorities.

Tab 3 - Long-Term Capital Financing Report

- Provides a full accounting of current long-term debt.
- Assesses institutional capacity for additional financial obligations related to proposed projects.

Tab 4 - Deferred Maintenance and Facilities Renewal Liabilities Report

- Summarizes existing maintenance backlogs.
- Identifies funding strategies to reduce deferred maintenance over time.



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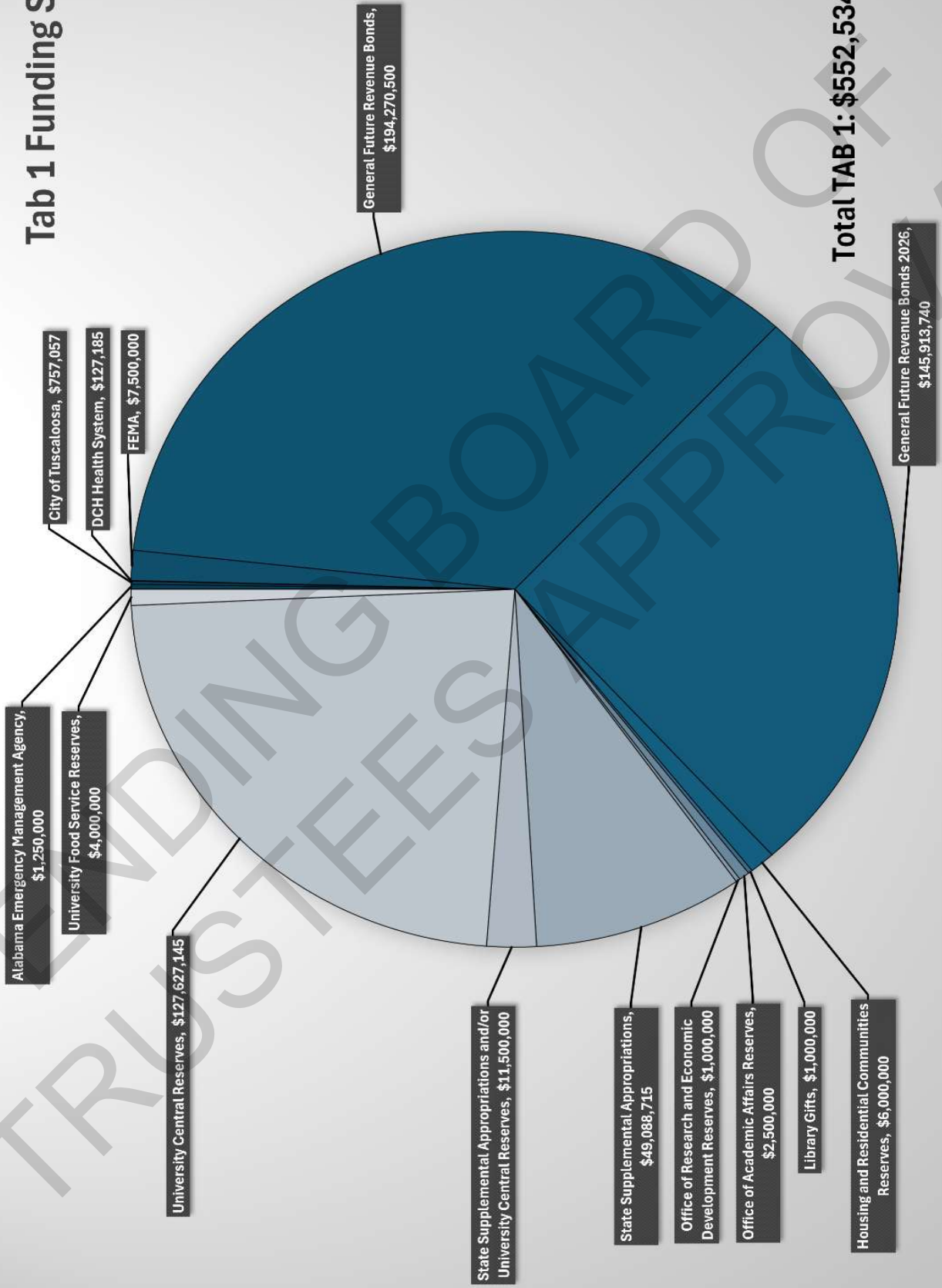
ANNUAL CAPITAL DEVELOPMENT PLAN

October 2025-September 2026

Capital Categories

Category	Pages		Cost
EDUCATION AND GENERAL	5-41	\$	524,901,700
REAL ESTATE	42-49	\$	0
AUXILIARY	50-51	\$	6,000,000
INTERCOLLEGIATE ATHLETICS		\$	0
CAMPUS INFRASTRUCTURE	52-57	\$	16,882,642
EQUIPMENT	58-59	\$	1,000,000
GREEK HOUSING		\$	0
ENERGY OPTIMIZATION & EFFICIENCY	60-61	\$	3,750,000
TOTAL		\$	552,534,342

Tab 1 Funding Sources



Executive Summary Annual Capital Development Plan
Capital Category: EDUCATION AND GENERAL PROJECTS

Project Name	Pages	Proposed BOT Activity	Project Cost	<i>Deferred Maintenance Elimination</i>	Funding Sources	
1. AIME Renovation for AMP Battery Research Center	8	Stage IV	\$15,700,000	<i>\$1,600,000</i>	State Supplemental Appropriations	\$15,000,000
					University Central Reserves	\$700,000
2. Alice Kidd Building Demolition (UA Bldg 421)	9	Stage III	\$500,000	<i>\$325,214</i>	University Central Reserves	\$500,000
3. Barnwell Hall Renovation and Addition	10-11	Stage I, II, III	\$29,680,000	<i>\$29,680,000</i>	Future General Revenue Bonds	\$25,228,000
					University Central Reserves	\$452,000
					University Food Service Reserves	\$4,000,000
4. Bryce Main 4th Floor Fitout (Innovation Lab)	12	Stage I, II	\$5,470,000	<i>\$0</i>	University Central Reserves	\$5,470,000
5. Capital Hall Exterior Improvements	13	Stage I, II, III, IV	\$12,000,000	<i>\$12,000,000</i>	Future General Revenue Bonds	\$8,400,000
					University Central Reserves	\$3,600,000
6. Capstone College of Nursing Addition and Renovation	14-15	Stage I	\$80,750,000	<i>\$0</i>	Future General Revenue Bonds	\$68,637,500
					University Central Reserves	\$12,112,500
7. CRIMSON Initiative	16-17	Stage I, II, III, IV	\$5,500,000	<i>\$0</i>	State Supplemental Appropriations and/or University Central Reserves	\$5,500,000
8. Early Education Research Collaborative Renovation	18-19	Stage I, II	\$7,250,000	<i>\$2,900,000</i>	Office of Academic Affairs Reserves	\$2,500,000
					University Central Reserves	\$4,750,000

9. Farrah Hall Renovation	20-21	Stage I, II	\$40,518,500	\$40,518,500	Future General Revenue Bonds	\$36,278,500
					University Central Reserves	\$4,240,000
10. Gordon Palmer Hall Redevelopment (Phase 1 of 2)	22-23	Stage I, II	\$20,000,000	\$12,000,000	Future General Revenue Bonds	\$17,000,000
					University Central Reserves	\$3,000,000
11. Gorgas Library Phase III	24-25	Stage IV	\$39,500,000	\$15,800,000	Library Gifts	\$1,000,000
					State Supplemental Appropriations	\$20,353,715
					University Central Reserves	\$18,146,285
12. Gorgas Library Phase IV	26-27	Stage I, II	\$64,900,000	\$25,960,000	Future General Revenue Bonds	\$45,430,000
					University Central Reserves	\$19,470,000
13. High Performance Computing and Data Center (Phase 2)	28-29	Stage I, II	\$50,000,000	\$20,000,000	Future General Revenue Bonds	\$35,000,000
					University Central Reserves	\$15,000,000
14. Mary Harmon Bryant Hall First Floor Adaptation for Scientific Collections	30-31	Stage I, II	\$6,890,000	\$6,890,000	University Central Reserves	\$6,890,000
15. North Engineering Research Center Basement Shell Space Fitout	32	Stage I, II, III, IV	\$23,500,000	\$0	Future General Revenue Bonds	\$19,975,000
					University Central Reserves	\$3,525,000
16. Reserve Officer's Training Corps Facility and Student Veterans Center	33-34	Stage I, II, III, IV	\$12,750,000	\$0	State Supplemental Appropriations	\$12,750,000

17. Science and Engineering Complex Renovation for Chemical and Biological Engineering	35	Stage I, II	\$6,000,000	<i>\$1,200,000</i>	State Supplemental Appropriations and/or University Central Reserves	\$6,000,000
18. Shelby Endowment for Distinguished Faculty Collaboratory	36	Stage I, II	\$80,000,000	<i>\$0</i>	Future General Revenue Bonds	\$68,000,000
					University Central Reserves	\$12,000,000
19. Speech and Hearing Center Interior Renovation	37-38	Stage I, II	\$2,800,000	<i>\$0</i>	University Central Reserves	\$2,800,000
20. University Libraries Archival Facility Renovation and Addition	39-40	Stage I, II, III	\$19,443,200	<i>\$7,777,280</i>	Future General Revenue Bonds	\$13,610,240
					University Central Reserves	\$5,832,960
21. University Recreation Operations Building	41	Stage I, II, III, IV	\$1,750,000	<i>\$0</i>	State Supplemental Appropriations	\$985,000
					University Central Reserves	\$765,000
TOTAL Project Cost/Deferred Maintenance			<u><u>\$524,901,700</u></u>	<i><u><u>\$176,650,994</u></u></i>		

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education & General Project No. 01

Project Name:	AIME Renovation for AMP Battery Research Center	
Estimated Total Capital Outlay:	\$15,700,000	
Anticipated Capital Funding Source:	\$15,000,000	State Supplemental Appropriations
	\$700,000	University Central Reserves
Projected Annual O&M Costs:	\$86,665	

Project Description:

The proposed AIME Renovation for the Alabama Mobility and Power Battery Research Center Expansion (AMP BRC) project will improve areas for research staff, fully equip laboratories, assist with institutional STEM initiatives, and house research materials while primarily serving campus as the domestic battery research hub. The renovations will take place on the first floor across a footprint of 14,000 SF. As a one-stop shop for the deployment of battery and energy storage technologies at scale, AMP BRC will fill this void.

By incorporating state-of-the-art instrumentation across all facets of the battery supply chain, AMP BRC will enable research and development activities that holistically address the battery ecosystem from raw materials production, materials processing and cell manufacturing to module and pack manufacturing and end-of-life recycling and reuse. In the U.S., this facility will be the first of its kind.

This permanent placement of the domestic battery research hub will focus on the development and manufacturing of lithium-based batteries.

Project Impact:

◇ Relationships to Existing Programs

This project will directly support the AMP Center. The project would complete the puzzle, bringing to life this comprehensive, world-class battery innovation and learning laboratory, where use-inspired research, high-tech training, and industrial development work hand in hand.

◇ Enhancements to Campus Programs

The project will continue to promote battery research on campus and will allow for more student research opportunities.

◇ Relationships to Other Campus Programs

This project will continue to promote The University of Alabama and the State of Alabama as a leader in battery technology and training. The project will also continue to promote the position and prestige of the University as a valued partner of the Alabama Power Company, the Economic Development Partnership of Alabama, the Department of Commerce, and the Economic Development Association of Alabama.

Previous Project Submittals/Approvals:

Stage I, II

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage IV

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education and General Project No. 02

Project Name:	Alice Kidd Building Demolition (UA Bldg 421)	
Estimated Capital Outlay:	\$500,000	
Anticipated Capital Funding Source(s):	\$500,000	University Central Reserves
Projected Annual O&M Costs:	(\$70,000)	

Project Description:

Demolition of the Alice Kidd Building (“Project”), located on Campus Drive East, will alleviate deferred maintenance and mitigate risk by removing aging inventory from campus. The existing building footprint will be graded, prepared with structural fill, grassed, and all utilities disconnected from the building.

The Project will be in accordance with the University’s Campus Master Plan and will include the University standard razed building marker. Future buildings constructed on the site will also be in accordance with the University’s Campus Master Plan.

Project Impact:

◇ Relationships to Existing Programs

Environmental Health and Safety was permanently relocated to the University Services Campus in 2019. In 2022, a warehouse facility was renovated to store and test hazardous materials. The only remaining functions in the Alice Kidd Building 421 relate to hazardous material storage. Full vacancy of the Alice Kidd Building 421 is expected by Spring 2026.

◇ Enhancements to Campus Programs

The Alice Kidd Building was constructed in 1961. The building has significant deferred maintenance needs that cannot be easily addressed given their existing structure and configuration. Repurposing the building through a renovation with full code compliance would be cost prohibitive.

◇ Relationships to Other Campus Programs

The area will be utilized for further development of the Peter Bryce Campus.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage III

The University of Alabama

Annual Capital Development Plan

FY 2025 – 2026

Education & General Project No. 03

Project Name:	Barnwell Hall Renovation and Addition	
Estimated Total Capital Outlay:	\$29,680,000	
Anticipated Capital Funding Source:	\$25,228,000	Future General Revenue Bonds
	\$452, 000	University Central Reserves
	\$4,000,000	University Food Service Reserves
Projected Annual O&M Costs:	\$280,000	

Project Description/Scope:

The Barnwell Hall Renovation and Addition project (“Project”) will allow the opportunity to return the facility to its original function—recreation. A major component of the Project will be to provide adequate wellness opportunities for the students, faculty and staff on the south side of campus. The original pool wing of the building will be converted to a weight fitness area and will also include a bouldering wall or other in-demand features. The original women’s gymnasium, currently a two-story space, will be structurally infilled, creating a new third floor with a large open space that can serve many purposes.

Space within the Project will be reconfigured to allow student club or organizational meetings and gatherings. This will provide much needed group space on the south side of campus. The multipurpose space will also offer seasonal surge support space for mail services, football games, and sorority recruitment.

A portion of the Project will be dedicated to a fast-casual dining facility. The 2024 Campus Master Plan student surveying showed an increase of interest in additional dining facilities, specifically fast casual.

The interior renovation will include new mechanical, life safety, plumbing and electrical systems. Exterior envelope work will include a new roof, window replacement and restoration of window openings that have previously been bricked in or installation of louvers and a new entry portico on the east elevation.

The Project will include 7,100 gross square feet of new space and 30,188 gross square feet of renovated space.

Project Impact:

◇ Relationships to Existing Programs

The return of Barnwell Hall to its original purpose will enhance the recreational opportunities on campus for students, faculty, and staff. About 5,000 students live in the residence halls, sorority houses, and off-campus housing in the immediate area of Barnwell Hall. This additional exercise space, located in a highly accessible location, will ease the demand for other recreational facilities on campus.

◇ Enhancements to Campus Programs

An additional dining option will increase the interest in the facility. The Project will also relieve the stress on the other recreational facilities on campus, extending their lifecycle and making them more efficient.

◇ Relationships to Other Campus Programs

The Project correlates to the University's strategic goals initially by the improvement in efficiency and responsiveness, which will enable better quality programs and learning environment to improve the overall student experience.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage I, II, III, IV

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education & General Project No. 04

Project Name:	Bryce Main 4th Floor Fitout (Innovation Lab)	
Estimated Total Capital Outlay:	\$5,470,000	
Anticipated Capital Funding Source:	\$5,470,000	University Central Reserves
Projected Annual O&M Costs:	\$20,000	

Project Description and Scope:

The Bryce Main 4th Floor Fitout (Innovation Lab) ("Project") will transform the 5,000 square foot 4th floor of the historic Bryce Main building into a premier space designed to foster research, creativity, and entrepreneurship among undergraduate students at The University of Alabama. This Project will create a dynamic, interdisciplinary environment equipped with cutting-edge facilities, advanced technology, and modern collaborative workspaces. The space will act as a catalyst for student-driven research initiatives, innovative project development, and the nurturing of entrepreneurial ventures.

The Project will serve as a state-of-the-art hub, offering amenities such as interactive exhibits, flexible event spaces, a cafe-style refreshment area, and high-tech collaborative work zones. Programming will include student research showcases, guest speaker engagements, interdisciplinary workshops, and innovation contests. As a one-of-a-kind facility on campus, the Project will elevate the University's profile as a leader in undergraduate innovation and student engagement.

Project Impact:

◇ Relationships to Existing Programs

The Project will directly support and enhance current academic initiatives that focus on research, leadership, and entrepreneurship among undergraduates.

◇ Enhancements to Campus Programs

This Project will provide a centralized location equipped with the necessary infrastructure for innovation and learning. The space will help unify campus efforts around interdisciplinary innovation and applied research.

◇ Relationships to Other Campus Programs

The Project will strengthen the University's relationships with industry partners, research institutions, and community organizations. Through strategic collaborations, the lab will host impactful events that bridge academic research with real-world challenges, increasing the University's visibility as a hub for innovation and leadership development in the Southeast region and beyond.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage I, II

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 05

Project Name:	Capital Hall Exterior Improvements	
Estimated Capital Outlay:	\$12,000,000	
Anticipated Capital Funding Source(s):	\$8,400,000	Future General Revenue Bonds
	\$3,600,000	University Central Reserves
Projected Annual O&M Costs:	(\$25,000)	

Project Description:

The proposed Capital Hall Exterior Improvements (“Project”), located at 270 Kilgore Lane, includes the exterior renovation of the 113,965 gross square foot (GSF) building. The Project will revitalize the building’s appearance through the replacement of its ageing gutters and windows, complemented by the addition of new entablature and stone window headers.

Updating the entablature with refined architectural detailing will revitalize the building’s façade by matching University standards. This will allow the building to aesthetically blend with the neighboring Bryce development buildings. Replacing the outdated windows with energy-efficient and University standard windows will improve the building’s aesthetics and reduce operational costs.

Project Impact:

◇ Relationships to Existing Programs

The Project will improve the aesthetics of the building. This building is an essential part of the Bryce Campus, home to the Randall Welcome Center and the Smith Family Center for the Performing Arts.

◇ Enhancements to Campus Programs

The renovated building will provide visual appeal to create a positive first impression to potential students. The new facility will help achieve the objectives outlined in Goal #4 of the UA Strategic Plan, which aims to implement employment initiatives that maintain UA's national competitiveness.

◇ Relationships to Other Campus Programs

This Project will further the University's strategic goals by attracting a premier undergraduate and graduate student body and enhance the recruitment and retention of outstanding faculty and staff by providing an energy efficient and aesthetically pleasing environment.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I, II, III, IV

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 06

Project Name:	Capstone College of Nursing Addition and Renovation	
Estimated Total Capital Outlay:	\$80,750,000	
Anticipated Capital Funding Source:	\$68,637,500	Future General Revenue Bonds
	\$12,112,500	University Central Reserves
Projected Annual O&M Costs:	\$525,000	

Project Description:

The Capstone College of Nursing Addition and Renovation (“Project”), located at 650 University Boulevard East, will consist of an addition on the northeast elevation of the building, totaling approximately 50,000 square feet. of new construction approximately 30,000 square feet. of renovations within the existing building, and the addition of a skywalk/pedestrian bridge to support the ongoing collaboration with DCH.

The addition to the north of the building would provide much-needed simulation lab space, offices and classrooms.

The renovation of approximately 30,000 square feet within the existing building would modify existing lab and classroom spaces to support the current needs of the program as well as provide the necessary support for current teaching technologies. The shift in instructional delivery methods has made much of the space unsuitable for effective pedagogical practices. This renovation would allow the expansion of simulation labs and appropriate teaching spaces.

Project Impact:

◇ Relationships to Existing Programs

This Project is a critical step in supporting the growing needs of the program to meet the enrollment demand. To meet new accreditation standards based on competency-based education, the simulation center is critical for assessment and evaluation of competencies for pre-licensure Bachelor of Nursing (BSN) students including the new Master’s Entry Program in Nursing (MEPN) program and graduate Nurse Practitioner (NP) students.

◇ Enhancements to Campus Programs

The Project will support quality programs in teaching by providing upgraded classrooms that include advanced technology to facilitate interactive and engaging learning experiences. Additionally, this Project will create adaptable spaces that can be used for various teaching methods, including collaborative and individual learning.

◇ Relationships to Other Campus Programs

This Project will enhance community engagement with spaces dedicated to community programs and services, promoting social responsibility and outreach. The Project will improve facilities that provide support services to students, faculty, and the community, ensuring a holistic approach to education and service.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I

PENDING BOARD OF
TRUSTEES APPROVAL

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education & General Project No. 07

Project Name:	Critical Response and Information Management System for Operational Needs (CRIMSON) Initiative	
Estimated Total Capital Outlay:	\$5,500,000	
Anticipated Capital Funding Source:	\$5,500,000	State Supplemental Appropriations and/or University Central Reserves
Projected Annual O&M Costs:	\$60,000 (Does not include staffing or program costs.)	

Project Description:

The Critical Response and Information Management System for Operational Needs (CRIMSON) Initiative ("Project") is to serve Alabama with innovative tools and reliable information to improve preparedness, better predict water hazards, and serve the state in a robust manner with one of the nation's and region's most precious resources. Flooding and other water security hazards are the most common type of natural disasters worldwide, accounting for more than 75% of all Presidential disaster declarations. In the face of this challenge, The University of Alabama — home to 1. The Alabama Water Institute; 2. The NOAA National Water Center; and 3. The USGS Hydrologic Instrumentation Facility — has become the nation's hub for the development of cutting-edge water technology products to support improved preparedness and prediction of water hazards. This Project will expand these efforts by combining this state effort for a physical facility with other programmatic funding to create this Project. Importantly, by locating the facility in southeastern Alabama, The University of Alabama will expand the geographic footprint of the world-leading Alabama Water Institute such that the impact of water research and translational technologies expands beyond The University of Alabama in a rapid manner and to ensure that water-related research, development, and execution projects are shared across the entirety of the state. The Project will include the purchase and renovation of up to 10,000 gross square feet. The project will include 10 offices, a command center, wet labs, office service, and conference space.

Project Impact:

◇ Relationships to Existing Programs

The Project builds directly on The University of Alabama's existing leadership in water research and technology. It complements and strengthens the work of three major existing entities: the Alabama Water Institute, the NOAA National Water Center, and the USGS Hydrologic Instrumentation Facility. By integrating with these programs, the CRIMSON Initiative enhances Alabama's role as a national hub for water hazard preparedness and innovation.

◇ Enhancements to Campus Programs

The Project will enhance campus programs by expanding research capacity, attracting additional funding, and offering new opportunities for students and faculty to engage in applied water hazard prediction and preparedness efforts. It will amplify the University's existing strengths in hydrology and disaster preparedness, enriching academic and research programs through collaborative, interdisciplinary work.

◇ Relationships to Other Campus Programs

The Project will develop collaborative relationships with other campus programs by extending the reach and resources of water-related research initiatives beyond the core campus in Tuscaloosa. With its location in southeastern Alabama, it promotes cross-campus engagement, facilitates statewide collaboration, and ensures that innovation and research outcomes benefit the broader Alabama community, fostering interdisciplinary connections across the University of Alabama system.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage I, II, III, IV

PENDING BOARD OF
TRUSTEES APPROVAL

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education and General Project No.08

Project Name:	Early Education Research Collaborative Renovation	
Estimated Total Capital Outlay:	\$7,250,000	
Anticipated Capital Funding Source:	\$2,500,000	Office of Academic Affairs Reserves
	\$4,750,000	University Central Reserves
Projected Annual O&M Costs:	\$72,750	

Project Description:

The Early Education Research Collaborative Renovation (“Project”) repurposes 12,142 gross square feet (GSF) within the former Northington School to support the evolving needs of the College of Education. Adjacent to the Capstone Learning Academy, this renovation transforms the existing classroom space into a modern administrative and instructional suite. The facility will house a training room for 70–80 participants, demonstration rooms for infant and preschool care, a large conference room, 19 standard offices, two director-sized offices with adjacent lounges, shared workspaces, and support areas including secure file storage, an AV closet, janitorial services, and restrooms. The building will comply with all related codes, and finishes will follow UA’s established interior standards.

Exterior improvements will be minimal, with the installation of new aluminum storefront windows and the relocation of the building’s entrance. Internally, spaces are classified and finished according to their function, ranging from durable to more refined treatments in executive offices and lobbies. The result is a cohesive, functional environment tailored to the programmatic and administrative operations of the College of Education.

Project Impact:

◇ Relationships to Existing Programs

This Project will directly support the existing nationally accredited Early Childhood Educator Preparation Program and promote and enhance research capabilities. The infant care and preschool care demonstration rooms will provide state of the art learning opportunities for students. The professional development classroom will provide easy access for community members to receive high quality professional development in early childhood care. The research space will house on-going and new research projects related to early childhood. Early childhood is a rapidly growing field with significant federal and state external funding available for research and evaluation. This facility will position the collaborative team to be very competitive for larger grants.

◇ Enhancements to Campus Programs

This Project will provide a centralized facility equipped with advanced research and demonstration capabilities that will significantly enhance interdisciplinary engagement and serve as a catalyst for innovation and scholarly advancement in the field.

◇ Relationships to Other Campus Programs

This Project will complement, rather than compete with, the UA Child Development Research Center in Human and Environmental Sciences, which focuses broadly on child development. The goal of this initiative will be to provide development of certified teachers for early childhood and early childhood special education while supporting high-quality early education instruction and research.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage I, II

PENDING BOARD OF
TRUSTEES APPROVAL

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 09

Project Name:	Farrah Hall Renovation	
Estimated Capital Outlay:	\$40,518,500	
Anticipated Capital Funding Source:	\$36,278,500	Future General Revenue Bonds
	\$4,240,000	University Central Reserves
Projected Annual O&M Costs:	\$5,000	

Project Description:

The proposed Farrah Hall Renovation ("Project"), located at 513 University Boulevard, includes the complete interior and selective exterior renovation of the 61,895 gross square foot (GSF) building. The completed project will serve the University as a centrally located general academic space. The proposed work will address deferred maintenance needs such as replacing flooring, windows, aging and outdated mechanical and electrical equipment.

To comply with federal standards, the Project will also address ADA access throughout the building, add a unisex bathroom and nursing mother's room, as well as install a fire sprinkler system throughout the building that meets current code criteria.

Project Impact:

◇ Relationships to Existing Programs

The Project will provide a centralized location on campus for the College of Arts & Sciences to occupy. The College of Arts & Sciences will be able to offer valuable programs for the greater student population and will be in easy-to-access spaces.

◇ Enhancements to Campus Programs

The Project will provide enhanced space for meetings, education, and events that will cater to the growing population of students, faculty, and staff. The building will also facilitate greater engagement and connectivity for all members of the campus community. The physical space of the new facility will play a crucial role in determining the programming content and the number of people served by the facility. The new facility will help achieve the objectives outlined in Goal #4 of the UA Strategic Plan, which aims to implement employment initiatives that maintain UA's national competitiveness.

◇ Relationships to Other Campus Programs

This Project will further the University's strategic goals and provide premier undergraduate and graduate education that offers a global perspective characterized by outstanding teaching, high-quality scholarship and distinctive curricular and co-curricular programs; increase the University's productivity and innovation in research, scholarship and creative activities that impact economic and societal development; and provide opportunities and resources that facilitate work-life balance and enhance the recruitment and retention of outstanding faculty and staff.

Previous Project Submittals/Approvals:

Stage I, II

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage III, IV

PENDING BOARD OF
TRUSTEES APPROVAL

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 10

Project Name:	Gordon Palmer Hall Redevelopment (Phase 1 of 2)	
Estimated Total Capital Outlay:	\$20,000,000	
Anticipated Capital Funding Source:	\$17,000,000	Future General Revenue Bonds
	\$3,000,000	University Central Reserves
Projected Annual O&M Costs:	N/A	

Project Description and Scope:

The proposed Gordon Palmer Hall Redevelopment (“Project”), located at 505 Hackberry Lane, involves a comprehensive interior renovation and selective exterior upgrades to approximately 34,604 square feet in the facility vacated by the Psychology Department. The renovated Gordon Palmer Hall will serve as a permanent academic home for the Department of Mathematics, offering state-of-the-art instructional spaces, faculty offices, and collaboration areas. The modernization will enhance the department's capacity to serve students and conduct research in a centralized, accessible location on campus.

The Project will address significant deferred maintenance needs, including replacement of interior finishes and outdated mechanical and electrical systems. The renovation will also address the quality and usability of the existing design through the reconfiguration of program spaces. Exterior improvements will be undertaken as needed to support changes in the interior layout and ensure full code compliance.

To comply with federal standards, the Project, by the end of Phase 2, will also address ADA program access throughout the building.

Project Impact:

◇ Relationships to Existing Programs

The renovation of Gordon Palmer Hall will be strategically designed to support the Built by Bama general education curriculum, set to launch in Fall 2025. This curriculum introduces Pathways, which are series of interconnected courses allowing students to explore broad topics from multiple perspectives, thereby enhancing interdisciplinary learning.

By modernizing Gordon Palmer Hall, the Project will provide flexible and technologically advanced spaces conducive to the delivery of Pathways courses, particularly those intersecting with mathematics and related disciplines. This alignment ensures that the physical infrastructure supports the University's commitment to a cohesive and unified core curriculum that fosters critical thinking and interdisciplinary collaboration.

○ Enhancements to Campus Programs

This Project positions Gordon Palmer Hall as a critical facility for the growth of STEM education at The University of Alabama. The updated space will support high-quality classroom and seminar environments, enhanced faculty-student interaction, and collaborative spaces for mathematical research, tutoring, and engagement.

The design and infrastructure upgrades completed in this phase will lay the foundation for Phase 2, which aims to expand occupancy into the building by other academic programs that benefit from proximity and interdisciplinary collaboration with Mathematics. This includes potential partners in data science, engineering, economics, physical sciences, and education.

◇ Relationships to Other Campus Programs

This Project directly aligns with the University's strategic goals to:

- Offer a premier undergraduate and graduate education through modernized academic space.
- Support interdisciplinary research and innovation.
- Improve the work environment for faculty and staff with facilities that support well-being and productivity.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I, II

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 11

Project Name:	Gorgas Library Phase III	
Estimated Total Capital Outlay:	\$39,500,000	
Anticipated Capital Funding Source:	\$20,353,715	Supplemental State Appropriation
	\$18,146,285	University Central Reserves
	\$1,000,000	Library Gifts

Project Description:

The Gorgas Library Phase III ("Project"), located at 711 Capstone Drive, is an interior renovation of approximately 61,880 gross square feet (GSF), that consists of modernized MEP systems, new interior finishes, and window replacement.

Phase III includes complete renovations to floors five, six, and seven to provide Graduate and Faculty Commons areas, student study and collaboration locations, updated space for Library staff, and centralized Library Business Administration offices, as well as a partial renovation to the first floor for state of the art Digital Scholarship Zone, which is generously supported through the Wray and Joan Pearce Library Support Fund and Henry Dean Wray Digital Scholarship Zone

The relocation of SLIS from the Gorgas Seventh Floor to McLure Library, will allow the vacated space to be renovated. The University proposes to install a sprinkler system throughout the renovated portions of the building that meets current code criteria.

Project Impact:

◇ Relationships to Existing Programs

This Project is a critical step in the realignment of library space to meet the UA Strategic Plan and to transform University Libraries as necessary to support the growth of the University academic mission, and the teaching, research, and learning environment in the 21st Century.

◇ Enhancements to Campus Programs

The Project will enable enhancements to existing campus programs by renovating available space on the 7th floor of Gorgas for the Library to absorb faculty and staff from Hoole Special Collections, McLure Library, and to address existing Gorgas Library faculty and staff office deficits, Digital Scholarship program space deficits, and Graduate Student deficits in the library currently.

◇ Relationships to Other Campus Programs

This Project will further the University's strategic goals and provide premier undergraduate and graduate education that offers a global perspective characterized by outstanding teaching, high-quality scholarship and distinctive curricular and co-curricular programs; increase the University's productivity and innovation in research, scholarship and creative activities that impact economic and societal development; and, provide opportunities and resources that facilitate work-life balance and enhance the recruitment and retention of outstanding faculty and staff.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage IV

PENDING BOARD OF
TRUSTEES APPROVAL

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 12

Project Name:	Gorgas Library Phase IV	
Estimated Capital Outlay:	\$55,000,000	
Estimated Inflation:	\$9,900,000	(.5% per month; assumed 36 months)
Estimated Total Capital Outlay:	\$64,900,000	
Anticipated Construction Start:	2027	
Anticipated Capital Funding Source:	\$45,430,000	Future General Revenue Bonds
	\$19,470,000	University Central Reserves
Projected Annual O&M Costs:	\$89,800	

Project Description:

The Gorgas Library Phase IV ("Project"), located at 711 Capstone Drive, will consist of the remaining renovations to floor one, and complete renovations to floors two, three, and four, totaling approximately 105,457 gross square feet (GSF).

The Project involves a new grand stair connecting floors one and two, new classrooms, renovations to the third-floor stacks, and new group study rooms.

A new public entry will be constructed on the north side of the building and the façade will have a rusticated limestone base with limestone columns that extend from the first to second floor. Beyond the columns is an outdoor terrace with seating and floor-to-floor glass providing natural light to second floor student space. The new addition will also include a café with seating at the northwest corner of the library.

The University proposes to install a sprinkler system throughout the renovated portions of the building that meets current code criteria.

Project Impact:

◇ Relationships to Existing Programs

This Project is a critical step in the realignment of library space to meet the strategic plan of the University and to transform University libraries as necessary to support the growth of the University's academic mission, and the teaching, research, and learning environment in the 21st century.

◇ Enhancements to Campus Programs

The Project will enable enhancements to existing campus programs by renovating student and patron centric spaces, addressing deficits in private study and group study spaces, as well as modernizing classrooms, active learning spaces, and Special Collections on the fourth floor.

◇ Relationships to Other Campus Programs

This Project will further the University's strategic goals and provide premier undergraduate and graduate education that offers a global perspective characterized by outstanding teaching, high-quality scholarship and distinctive curricular and co-curricular programs; increase the University's productivity and innovation in research, scholarship and creative activities that impact economic and societal development; and, provide opportunities and resources that facilitate work-life balance and enhance the recruitment and retention of outstanding faculty and staff.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I, II

PENDING BOARD OF
TRUSTEES APPROVAL

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 13

Project Name:	High Performance Computing and Data Center (Phase 2)	
Estimated Total Capital Outlay:	\$50,000,000	
Anticipated Capital Funding Source:	\$35,000,000	Future General Revenue Bonds
	\$15,000,000	University Central Reserves
Projected Annual O&M Costs:	TBD	

Project Description:

The High Performance Computing and Data Center Phase 2 project ("Project"), located at 709 Johnny Stallings Drive, will consist of relocating the current data center from Gordon Palmer Hall to the shell space of the High Performance Computing (HPC) facility. Additionally, this phase will incorporate a second phase buildout of the HPC, adding another 5MW of power and cooling for future HPC equipment, and fitout of the facility for quantum computing.

The relocation of the current data center from Gordon Palmer Hall to the new HPC facility is a strategic decision aimed at optimizing space and resources. By moving to the new HPC facility, the Office of Information Technology (OIT) will be able to vacate the existing space in Gordon Palmer Hall, thereby reducing the overall footprint required for the data center. This move will allow us to transition into a "first in class" facility, designed to meet the highest standards of data center operations.

Combining the data center with the HPC facility will create significant synergies, enhancing operational efficiency, streamlining resource management, and fostering collaboration between the Office of Research and Economic Development (ORED) and OIT. The current data center in Gordon Palmer Hall is nearing the end of its operational life, presenting significant challenges that hinder its ability to meet modern requirements.

Aging infrastructure in Gordon Palmer poses risks to the critical equipment housed within, threatening operational reliability and long-term sustainability. Relocating to the new HPC facility will address these concerns, ensuring the University's enterprise data center operations are robust, future-proof, and capable of supporting the University's strategic goals.

Project Impact:

◇ Relationships to Existing Programs

The Project is a critical step in the advancement of the University's research and development capabilities as an R1 institution. Modeling and simulation on high-performance computing resources are a critical factor in the success of research in science and engineering. State-of-the-art simulation, such as hydrological modeling, requires computing resources far beyond what is available from UA's current HPC platforms.

◇ Enhancements to Campus Programs

The Project greatly enhances overall institutional research effectiveness, increasing the University's productivity and innovation in research, scholarship, and creative activities. The availability of Petascale computational resources removes existing bottlenecks to the advancement of research requiring large-scale computational simulations, the training of complex Artificial Intelligence/Machine Learning models, and the development of new data science applications. As a result, the project will allow researchers to make scientific and engineering advances that are currently unavailable due to the University's limited computational capability. This Project will also support modernization of the University enterprise data center, providing the foundation for a robust and secure environment suited to supporting the academic and business needs of the University.

◇ Relationships to Other Campus Programs

This Project affirms the University's commitment to increasing productivity and innovation in research, scholarship, and creative activities. The High Performance Computing and Data Center project aligns with existing University investments in facilities and programming for mobility and power technology, hydrology and water security, and computational sciences and engineering. Current investments include the establishment of UA's research institutes including Water, Transportation, Cybersecurity, and Life Sciences as well as existing capital projects such as the Smart Communities and Innovation Building, the US Geological Survey Hydrologic Instrumentation Facility, the Renovations for Materials Characterization Service and Support of Academic Programs, and the Gordon Palmer Data Center Renovation project.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I February 2026

Stage II June 2026

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 14

Project Name:	Mary Harmon Bryant Hall First Floor Adaptation for Scientific Collections	
Estimated Total Capital Outlay:	\$6,890,000	
Anticipated Capital Funding Source:	\$6,890,000	University Central Reserves
Projected Annual O&M Costs:	N/A	

Project Description:

The Mary Harmon Bryant Hall First Floor Adaptation for Scientific Collections (“Project”), located on the First Floor of Mary Harmon Bryant Hall, will consist of an adaptation and renovation to approximately 14,000 square feet of space originally occupied by the Geological Survey of Alabama core facility. The renovation will allow all UA Museums collections and staff of the Department of Research and Collections to be housed in the same building (currently spread across three collection facilities including one off campus at Moundville).

The Project involves significant modifications to the existing space which is currently not climate controlled or sealed appropriately from the outside. The new collection space will be climate controlled and consist of state-of-the art high density collection shelving on compactors to bring the collections up to modern and best practice standards. This facility will also support associated lab and office spaces, core facility needs such as a quarantine room, and a walk-in freezer for both quarantine and long-term storage of films and other collection items.

Installation of a pre-action sprinkler system throughout the renovated portions of the building that meet current code criteria will protect valuable collection materials.

Project Impact:

◇ Relationships to Existing Programs

This Project is a critical step in modernizing the valuable UA Museums research and collection needs and is in alignment with the UA Museums Mission of “*Employing current professional museum standards to care for and manage our unique cultural scientific heritage and preserving it for future generations*” and its 2018 strategic plan to Improve and update UA Museums facilities. This is also necessary to support the growth of the University’s academic mission, and the teaching, research, and learning environment in the 21st century.

◇ Enhancements to Campus Programs

The Project will enable enhancements to existing campus programs by consolidating staff and collections housed in three different facilities, including one off campus. None of these facilities meet current best practices standards. This Project will benefit multidisciplinary and interdisciplinary research by UA Museums personnel, faculty and students in departments such as Biological Sciences, Anthropology, History, and Geological Sciences.

◇ Relationships to Other Campus Programs

This Project will provide space for current and future collections, especially in UA Athletics, history and paleontology, where we anticipate significant growth in the coming years. As the Department of UA Museums Research and Collections grows in staffing and expertise, this Project provides the opportunity to redevelop the current collection areas in the Scientific Collections Facility allowing greater access to collections that can be utilized by students, staff and faculty on campus across multiple departments and programs. Consolidating our collections and archives will allow for more efficient management and operations.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I, II

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 15

Project Name:	North Engineering Research Center Basement Shell Space Fitout	
Estimated Total Capital Outlay:	\$23,500,000	
Anticipated Capital Funding Source(s):	\$19,997,000	Future General Revenue Bonds
	\$3,525,000	University Central Reserves
Projected Annual O&M Costs:	\$100,000	

Project Description:

The North Engineering Research Center (NERC) Basement Shell Space Fitout ("Project") will consist of a newly renovated shell space building totaling approximately 22,016 square feet of existing all-purpose space.

The Project will include 45 single occupant offices, a conference room to accommodate a minimum of 16 people, conference room for 8 people, open office collaboration space, storage room for approximately 400 square feet, small copy/mail room, and a kitchenette without seating. The space has an exposed deck above and concrete floors with limited wall power and data. Acoustic ceiling tile locations, sound masking, and raised access floor are items for consideration. There is an adjacent mechanical room that will be utilized.

Project Impact:

◇ Relationships to Existing Programs

This Project is a critical step for the College of Engineering to meet the strategic plan of the University and to transform the College of Engineering as necessary to support student growth and the University's academic mission, as well to advance the teaching, research, and learning environment to the 21st century.

◇ Enhancements to Campus Programs

The collaborative space will be used by the College of Engineering and provide opportunities to engage in multi-disciplinary studies. The completion of this Project will allow the College of Engineering to maintain co-located offices as needed to fit the desired structure.

◇ Relationships to Other Campus Programs

This Project will further the University's strategic goals and provide premier undergraduate and graduate education that offers a global perspective characterized by outstanding teaching, high-quality scholarship and distinctive curricular and co-curricular programs; increase the University's productivity and innovation in research, scholarship and creative activities that impact economic and societal development; and provide opportunities and resources that facilitate work-life balance and enhance the recruitment and retention of outstanding faculty and staff.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I, II, III, IV

The University of Alabama

Annual Capital Development Plan

FY 2025 – 2026

Education and General Project No. 16

Project Name:	Reserve Officers' Training Corps Facility and Student Veterans Center	
Estimated Total Capital Outlay:	\$12,750,000	
Anticipated Capital Funding Source(s):	\$12,750,000	State Supplemental Appropriations
Projected Annual O&M Costs:	\$122,000	

Project Description:

The Reserve Officers' Training Corps Facility and Student Veterans Center ("Project") is proposed to be located between McFarland Boulevard and Campus Drive, taking advantage of the topography and features of the available 26-acre site. The project will include a one-story, approximately 20,000 square-foot building with multipurpose space, locker rooms, training areas, and adjacent parking.

The Project will provide a consolidated and tailored area for Reserve Officers' Training Corps ("ROTC") premier training including a challenge/obstacle course path and a 35' rappel tower. The Project will provide a centralized location for Army ROTC Cadets, Air Force ROTC Cadets, and Military-Affiliated Students to collaborate, conduct physical training, military skills development, and leadership training.

Project Impact:

◇ Relationships to Existing Programs

This Project will further enhance The University of Alabama's reputation as a "Military Friendly University" in the nation. The University of Alabama ("UA") is currently ranked #5 for veterans and #4 for spouses. This Project could move UA to the #1 spot in the nation for this population that has grown significantly since opening the VMA Clinic and now approaches nearly 12% of the total student body as of Fall 2023.

The center will strengthen UA's long-standing commitment to developing and delivering our nation's future military leaders. It will make UA competitive with peer universities and premier ROTC Programs while attracting the highest caliber national ROTC scholarship winners.

This collaboration between the Office of Academic Affairs and the Division of Student Life will enhance the programs provided in this space and positively impact student success by strengthening student leadership skills and further cultivating a collaborative partnership.

◇ Enhancements to Campus Programs

The Project expands the Division of Student Life wellness programs by providing much needed new space specifically designated for the military affiliated population. It will support veterans as they transition from military life to college life and support the Military-Affiliated Student Population. Many veterans tend not to use the UA Rec Center and prefer to find a place where other veterans go

to work out. This space would feel more like a military community and ease the transition into college thereby increasing their chances for retention to graduation.

◇ Relationships to Other Campus Programs

The Project will enhance the programs and services provided by the Office of Veteran and Military Affairs. The programs offered will bring together the veterans staff and faculty so they may share their experience and success with these students, which will impact efforts and the university's efforts to employ more veterans.

Previous Project Submittals/Approvals:

Stage I, II, III (Assumes a Stage III in September.)

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage IV

PENDING BOARD OF
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The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education and General Project No. 17

Project Name:	Science and Engineering Complex Renovation for Chemical and Biological Engineering	
Estimated Total Capital Outlay:	\$6,000,000	
Anticipated Capital Funding Source:	\$6,000,000	State Supplemental Appropriations and/or University Central Reserves
Projected Annual O&M Costs:	N/A	

Project Description:

The proposed Science and Engineering Complex (SEC) Renovation for Chemical and Biological Engineering project ("Project") will improve areas for research staff, fully equip laboratories, assist with institutional STEM initiatives, and house research materials while primarily serving campus as the Chemical and Biological Engineering hub. The project will be on the 3rd floor of the Science and Engineering Complex across about 7,825 sf.

The Project will enable research and development activities by converting existing computation offices and labs into state-of-the-art wet and dry labs needed for advancing the fields of Chemical and Biological Engineering at the University. Renovation of this space will also facilitate faculty recruitment and retention. The work will encompass all necessary mechanical, electrical, plumbing and life safety as needed to support the Project.

Project Impact:

◇ Relationships to Existing Programs

This Project will directly support the Chemical and Biological Engineering Department. The Project would bring to life a world-class center of innovation and learning laboratories, where use-inspired research and high-tech training work hand in hand.

◇ Enhancements to Campus Programs

The Project will continue to promote chemical and biological learning on campus and will allow for more undergraduate student research opportunities.

◇ Relationships to Other Campus Programs

This Project will continue to promote The University of Alabama and the State of Alabama as a leader in Chemical and Biological Engineering.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY 2025-2026

Stage I, II

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education and General Project No. 18

Project Name:	Shelby Endowment for Distinguished Faculty Collaboratory	
Estimated Total Capital Outlay:	\$80,000,000	
Anticipated Capital Funding Source:	\$68,000,000	Future General Revenue Bonds
	\$12,000,000	University Central Reserves
Projected Annual O&M Costs:	\$750,000	

Project Description:

The proposed Shelby Endowment for Distinguished Faculty Collaboratory (“Project”) will be a flagship research facility that fosters interdisciplinary collaboration and innovation across STEM disciplines. Located on the Peter Bryce Campus and strategically situated adjacent to the Smart Communities and Innovation Building and Cyber Hall, this building will serve as a cornerstone of the University’s innovation corridor.

The building is designed to support the growing community of endowed faculty through adaptable (modular) and future-ready research spaces. The initial construction will include ~60-80% “shell space” for rapid adaptation research spaces including dry labs, computing facilities, flexible offices, and administrative support areas with the remaining space to be allocated for future tenant candidates (UA start-up companies), as well as food service options in that area of the campus. Open collaboration zones and modern work environments will encourage knowledge exchange and cross-disciplinary partnerships. The Project advances the University's mission to remain at the forefront of research excellence while further activating the Bryce Campus.

Project Impact:

◇ Relationships to Existing Programs

This Project directly supports the Shelby Scholars and Shelby Endowed Distinguished Faculty and provides a dedicated facility for the world-class scholars it attracts.

◇ Enhancements to Campus Programs

This Project will function as a major recruitment and retention tool for top-tier STEM faculty and researchers. It will also contribute significantly to the vitality and visibility of the Peter Bryce Campus.

◇ Relationships to Other Campus Programs

By consolidating endowed faculty research operations in a single modern facility, this Project will free up interior campus space for additional academic purposes, enhancing campus-wide programmatic flexibility.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage I, II

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Education and General Project No. 19

Project Name:	Speech and Hearing Center Interior Renovation	
Estimated Total Capital Outlay:	\$2,800,000	
Anticipated Capital Funding Source:	\$2,800,000	University Central Reserves
Projected Annual O&M Costs:	N/A	

Project Description:

The proposed Speech and Hearing Center Interior Renovation (“Project”) will renovate areas previously used by the College of Community Health Sciences for the purposes of billing and medical records and update them for the purposes of undergraduate and graduate education in the field of speech, language, and hearing sciences in the College of Arts and Sciences. The renovated space will include classroom, office, research, treatment, and student focused spaces to enhance the mission and vision of the Department of Speech, Language, and Hearing Sciences (previously known as the Department of Communicative Disorders). The Project will be in the Speech and Hearing Building and will include approximately 6,025 square feet.

The Project will enable didactic teaching, new research labs for faculty members joining the department, enhance speech/language/voice/swallowing evaluation and treatment services for undergraduate and graduate clinical teaching, and development activities by converting existing cubical style office spaces and isolated single offices into state of the art teaching, clinical, and research spaces needed for advancing the field of Communication Sciences and Disorders at The University of Alabama. Renovation of this space is necessary to facilitate faculty and student recruitment and retention. The work will encompass the necessary mechanical, electrical, plumbing and life safety as needed to support the Project.

Project Impact:

◇ Relationships to Existing Programs

This Project will directly support the Department of Speech, Language, and Hearing Sciences (previously known as the Department of Communicative Disorders). The Project is necessary to make the space in the Speech and Hearing Building usable for the educational, clinical, and research missions of our department. It will enable enhanced research efforts, classroom activity, and clinical services in support of active service learning to meet the needs of students and individuals in West Alabama who need speech/language/voice/swallowing/hearing services.

◇ Enhancements to Campus Programs

This Project will enhance the hands-on and didactic learning opportunities to promote undergraduate and graduate learning in the field of Communication Sciences and Disorders on this campus and will allow for greater student research opportunities.

- Relationships to Other Campus Programs

This Project will promote interprofessional education opportunities with other allied health and allied health adjacent programs on this campus and will continue to promote The University of Alabama and the State of Alabama as a leader in the field of Communication Sciences and Disorders.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage I, II

PENDING BOARD OF
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The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Education and General Project No. 20

Project Name:	University Libraries Archival Facility Renovation and Addition	
Estimated Total Capital Outlay:	\$19,443,200	
Anticipated Capital Funding Source:	\$13,610,240	Future General Revenue Bonds
	\$5,832,960	University Central Reserves
Projected Annual O&M Costs:	NA	

Project Description:

The University Library Archival Facility Renovation and Addition (“Project”), located at 1425 14th Street, will consist of a renovation to approximately 22,000 sf of the original general collections area to support the installation of new high-bay shelving.

The Project involves significant modifications to the existing slab by adding a topping slab to form a 12” composite slab capable of supporting the load from new high-bay shelving. There will be an additional 3” topping slab for embedding the new rails. The replacement of the original shelving with modernized, mobile-high bay shelving would increase the storage capacity of the facility by 80%.

The University proposes to install a pre-action sprinkler system throughout the renovated portions of the building that meets current code criteria and protects valuable archived materials.

Project Impact:

◇ Relationships to Existing Programs

This Project is a critical step in the realignment of library space to meet the strategic plan of the University and to transform University Libraries as necessary to support the growth of the University’s academic mission, and the teaching, research, and learning environment in the 21st Century.

◇ Enhancements to Campus Programs

The Project will enable enhancements to existing campus programs by resolving a shelving deficit required to support the program needs identified in the Gorgas Library Master Plan.

- Relationships to Other Campus Programs

This Project will provide space for current and future collections and archives and provide the opportunity to redevelop the current collection areas in the library facilities for student centric space, faculty offices, and other uses. Consolidating collections and archives will allow for more efficient management and operations.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I, II, III

The University of Alabama

Annual Capital Development Plan

FY 2025 – 2026

Education & General Project No. 21

Project Name:	University Recreation Operations Building		
Estimated Total Capital Outlay:	\$1,750,000		
Anticipated Capital Funding Source(s):	\$1,750,000	University Central Reserves	
Projected Annual O&M Costs:	\$13,000		

Project Description:

The primary purpose of the University Recreation Operations Building ("Project") is to provide a storage space for University Recreation and student clubs of The University of Alabama ("University"). The Project will entail the construction of a one-story brick-veneer, two-section storage building with approximately 6,600 gross square feet. This building will provide an area for routine equipment maintenance as well as individual storage areas for student clubs with a covered walkway.

Key design elements that will be included in the Project are the maintenance shop, covered walkways, and individual storage areas, with potential for future expansion to include restrooms,

Project Impact:

◇ Relationships to Existing Programs

This Project will provide a storage and maintenance space for student clubs.

◇ Enhancements to Campus Programs

This Project will enable enhancements to existing campus programs by resolving a storage deficit required to support the program needs by University Recreation and student sport clubs.

◇ Relationships to Other Campus Programs

The Project will provide a space for University Recreations staff and sport clubs to store and maintain equipment. This space will allow for more efficient management, operations, and maintenance of sports equipment across campus.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stages I, II, III, IV

Executive Summary Annual Capital Development Plan

Capital Category: REAL ESTATE PROJECTS

		<i>Deferred</i>			
		<i>Maintenance</i>			
		<i>Elimination</i>			
Project Name	Pages	BOT Activity	Project Cost		Funding Sources

University Lands and Real Estate Services is currently evaluating all real estate holdings as appropriate to identify: highest and best use long term, sustainable and increased economic yield, and those which represent preservation and stewardship responsibilities as appropriate to support the University of Alabama operations and programs. Individual transactions will be brought forward as they are fully evaluated and deemed appropriate. Acquisitions and Dispositions will also take place as needed through capital gifts.

Development Name	Pages
1. Northington Development	43-44
2. Northport Medical Plaza	45-47
3. West Campus Development	48-49

The University of Alabama

Annual Capital Development Plan

FY 2025 – 2026

Project Name: Northington Development

Project Description and Scope:

The University issued a Request for Proposals in Fall 2023 for the ground lease or sale of approximately 7.07 acres ideally situated for new and exciting commercial opportunities that will enhance and add energy to the University of Alabama community and the City of Tuscaloosa. This may take the form of elevated shopping, dining, or entertainment venues. The site is located on 21st Street East off McFarland Boulevard, one of Tuscaloosa's main thoroughfares. The university is currently evaluating all responses to this Request for Proposals from developers that are interested in entering into a ground lease or purchasing the site to develop.

Project Impact:

◇ Impacts to Campus

Northington Development is poised to seamlessly integrate with the University Early Childhood Development and Education Center, Snow Hinton Park, and other surrounding businesses. This project will transform underutilized gravel and grass lots into a functional commercial business area. The development will introduce new commercial outlets, offering faculty, staff, students, parents, alumni and the greater Tuscaloosa community exciting opportunities for enjoyment and engagement.

◇ Economic Impact

While the exact costs and economic benefits are yet to be determined, the Northington Development is anticipated to yield a favorable economic return for both the University and the surrounding community. This return is expected to present itself in rental revenue, taxes, and employment creation.

◇ Opportunities for Students, Faculty, and Staff

The university realizes that the ideal partner for the development of this parcel, if a ground lease proposal is selected, will incorporate an academic component, fostering collaboration with faculty, staff, and students. This collaboration will provide hands-on experiences, to cultivate and retain an exceptional student body.

Anticipated Project Submittals / Approvals during the FY25-26:

- ◇ After careful consideration of the response received for the Northington Development Request for Proposals, the university decided to decline proposals at this time.



The University of Alabama

Annual Capital Development Plan

FY 2025 – 2026

Project Name: Northport Medical Plaza

Project Description / Scope:

The vision for Northport Medical Plaza is to help enhance healthcare access in a rural part of Alabama. The property is located on Highway 82 West in Northport, Alabama. It consists of 11.6 acres. In the winter of 2023, the University opened a newly constructed University Medical Center on the site. The facility provides comprehensive care in family medicine, internal medicine, pediatrics, women's health, prenatal care, geriatrics, neurology, behavioral medicine, sports medicine, as well as nutritional, lab, and X-ray services. The remaining land will be developed to support complimentary healthcare related services and products. Conceptual planning allows for 71,000 square feet of additional space.

Project Impact:

◇ Relationship to existing program:

The Northport Medical Plaza directly links to the work already taking place at the University. The University actively supports rural healthcare initiatives through the Capstone College of Nursing and the College of Community Health Sciences. These programs educate physicians, nurses, and health care providers that will practice in rural Alabama. The University Medical Center helps provide hands-on learning opportunities in a rural setting for these students. The further expansion of healthcare related services at the Northport Medical Plaza builds upon the University's vision and commitment to the needs of rural healthcare.

◇ Impacts to Campus, Faculty, and Staff:

The Northport Medical Plaza will be a service to campus community, faculty, and staff that live in Northport. The facility currently provides expanded medical care through the University Medical Center. Future development on the site will only serve to add value and increase healthcare options for these members of the University community and their families.

Anticipated Board Approval:

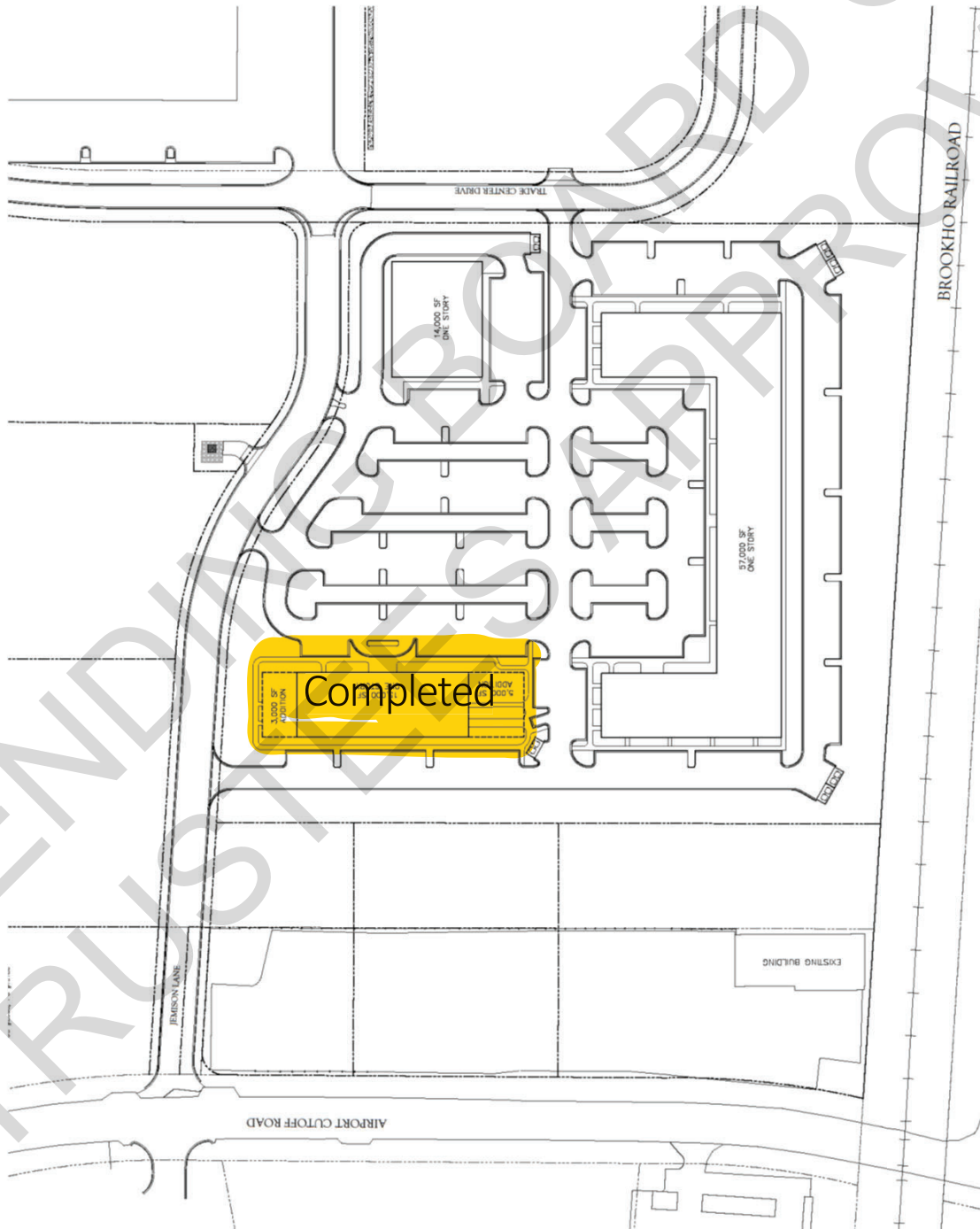
- ◇ The acquisition of the 11.6 acres was approved by the Board of Trustees in June of 2021.
- ◇ Stage I submittal for the university Medical Center in Northport was approved by the Board of Trustees on September 17, 2021
- ◇ Final approval for the construction of the University Medical Center in Northport was given by the Board of Trustees on November 5, 2021

Anticipated Project submittals/approvals FY25-26:

The disposition of approximately 1.9 acres for additional medical facilities to compliment existing medical offices. Anticipated submittal to the June or September 2025 Board meeting.



Potential site plan



The University of Alabama

Annual Capital Development Plan

FY 2025 – 2026

Project Name: West Campus Development

Project Description and Scope:

The university issued a Request for Proposals in Fall 2023 for the construction of a development immediately adjacent to campus known as the West Campus Development. The site consists of approximately 4.3 acres and is ideally situated for new and exciting residential or commercial opportunities that will enhance and add energy to the University of Alabama and the City of Tuscaloosa. This may take the form of elevated shopping, dining, or entertainment venues, as well as upscale living spaces. It is at the western edge of the university's main academic campus and fronts on Campus Drive, which runs south to its intersection with University Boulevard. The university is currently evaluating all responses to this Request for Proposals from developers that are interested in entering a ground lease or building lease with the University in order to develop the site.

Project Impact:

◇ Impacts to Campus

The West Campus Development is poised to seamlessly integrate with Publix and the University Town Center, both under the university's ownership. This project will transform an underutilized gravel lot from eye sores into a vibrant complement to campus. The development will introduce new commercial outlets, offering faculty, staff, students, parents, and alumni exciting opportunities for enjoyment and engagement.

◇ Economic Impact

While the exact costs and economic benefits are yet to be determined, the West Campus Development is anticipated to yield a favorable economic return for both the University and the surrounding community. This return is expected to present itself in the form of rental revenue, taxes, and the creation of employment opportunities.

◇ Opportunities for Students, Faculty, and Staff

The university realizes that the ideal partner for the development of this parcel will incorporate an academic component, fostering collaboration with faculty, staff, and students. This collaboration will provide hands-on experiences, to cultivate and retain an exceptional student body.

Previous Board Approval:

Over the years, the Board of Trustees of The University of Alabama granted approval for several property acquisitions in order to accumulate the necessary acreage. The most recent approval for 211 Thomas Street took place on November 22, 2022.

Right-Of-Way Vacations

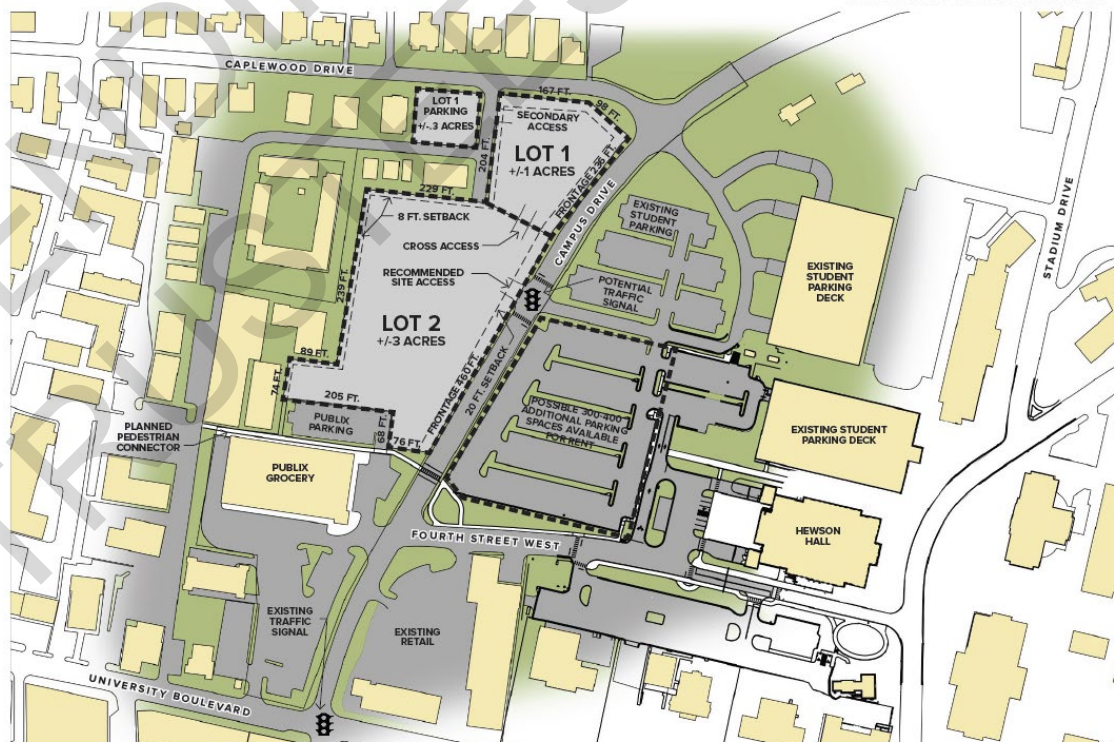
- ◇ 10-FOOT-WIDE AND 5-FOOT ALLEY intersecting Grace Street and continuing East toward Campus Drive, containing .054 acres
- ◇ A 30-FOOT UN-NAMED STREET intersecting Thomas Street and continuing East toward Campus Drive, containing .11 acres

Anticipated Project Submittals / Approvals during the FY24-25:

Acquired a 12 unit apartment complex on the North end of the property which was demolished in August of 2024.



PRELIMINARY SITE INFORMATION



Executive Summary Annual Capital Development Plan

Capital Category: AUXILIARY PROJECTS

Deferred

Maintenance

Project Name	Pages	Proposed BOT Activity	Project Cost	<i>Elimination</i>	Funding Sources
1. Mary Burke Demolition	51	Stage III	\$6,000,000	\$25,710,789	Housing and Residential Communities Reserves
TOTAL Project Cost/Deferred Maintenance			<u>\$6,000,000</u>	<u>\$25,710,789</u>	

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Auxiliary Project No. 01

Project Name:	Mary Burke Hall Demolition and Site Development	
Estimated Capital Outlay:	\$6,000,000	
Anticipated Capital Funding Source:	\$6,000,000	Housing and Residential Communities Reserves
Projected Annual O&M Costs:	(\$1,003,748)	

Project Description and Scope:

Demolition and site development of Mary Burke Hall (“Project”), located on Hackberry Lane, will alleviate deferred maintenance and mitigate risk by removing aging inventory from campus. The existing building footprint will be graded, prepared with structural fill, and grassed. All utilities and pedestrian pathways will be disconnected from the affected footprint. Site lighting and other public safety amenities will be properly coordinated for the final site plan. Future facilities constructed on the site will be in accordance with the University’s Campus Master Plan.

Project Impact:

◇ Relationships to Existing Programs

The project supports the mission of the Division of Student Life by reducing the deferred maintenance liabilities of Housing and Residential Communities (HRC). Removing Mary Burke Hall from the HRC portfolio will increase its departmental efficiencies and reduce the maintenance burden on the Campus Facilities and Grounds Department.

◇ Enhancements to Campus Programs

Mary Burke Hall was constructed in 1962. The building has significant deferred maintenance needs that cannot be easily addressed given their existing structure and configuration. Repurposing of the building through a renovation with full code compliance would be cost prohibitive.

◇ Relationships to Other Campus Programs

The area will be utilized for the core campus development.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage III

Executive Summary Annual Capital Development Plan

Capital Category: CAMPUS INFRASTRUCTURE PROJECTS

Project Name	Pages	Proposed BOT Activity	Project Cost	<i>Deferred Maintenance Elimination</i>		Funding Sources
1. Central Bryce Parking Lot West and Roundabout	53-54	Stage I, II, III, IV	\$4,200,000	\$0	University Central Reserves	\$4,200,000
2. Moundville Archaeological Park Site Restoration	55-56	Stage IV	\$10,000,000	\$1,750,000	Alabama Emergency Management Agency	\$1,250,000
					FEMA	\$7,500,000
					University Central Reserves	\$1,250,000
3. University Boulevard & Bryant Drive Intersection Realignment and Traffic Signal Replacement	57	Stage I, II	\$2,682,642	\$0	City of Tuscaloosa	\$757,057
					DCH Health System	\$127,185
					University Central Reserves	\$1,798,400
TOTAL Project Cost/Deferred Maintenance			\$16,882,642	\$1,750,000		

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Campus Infrastructure Project No. 01

Project Name:	Central Bryce Parking Lot West and Roundabout	
Estimated Capital Outlay:	\$4,200,000	
Anticipated Capital Funding Source:	\$4,200,000	University Central Reserves
Projected Annual O&M Costs:	\$37,625	

Project Description:

The Central Bryce Parking Lot & Roundabout (“Project”) will provide parking for the central area of the Peter Bryce Campus Development. Per the 2024 Campus Master Plan, a parking lot was proposed north of Capital Hall and the Bryce Main, and east of the Performing Arts Academic Center (now Smith Family Center for the Performing Arts) to support operations and programs in the area. The Eastern portion of this project was completed in May of 2021. This Project will include completing the balance of the west portion of the Central Bryce Parking Lot in its entirety. Additionally, this project includes constructing an entry roundabout north of the Smith Family Center for the Performing Arts, improving roadway and pedestrian connectivity to the Central Bryce Parking Lot & Smith Family Center for the Performing Arts.

This parking lot phase will include approximately 251 parking spaces and feature standard University lighting, safety features, wayfinding, and landscaping. This Project will also include adjacent work to coordinate pedestrian connectivity, improvements to stormwater drainage, and upgrades to site lighting in the area. The completed capacity of the lot will be approximately 420 spaces.

Project Impact:

◇ Relationships to Existing Programs

The Project will provide parking and improve access and security for visitors, students, faculty, and departmental personnel in the area of the Tom Barnes Education Building, University Hall, Capital Hall, Peter Bryce Main, and The Smith Family Center for the Performing Arts. Specifically, the project will support operations and performances for the Department of Theatre and Dance.

◇ Enhancements to Campus Programs

The Project supports the ongoing programs on Peter Bryce Campus. This proposed Project will promote continued development and activation of the Peter Bryce Campus into the greater University. Integration of the Peter Bryce Campus into main campus is important to ensure that it is seamless with operations and feels a part of the campus community.

◇ Relationships to Other Campus Programs

The Project will provide parking opportunities and improve access to programs on the Peter Bryce Campus. Existing parking on Peter Bryce Campus is limited and the existing parking adjacent to Peter Bryce Main, University Hall, Tom Barnes Education and Capital Hall is particularly limited; therefore, adding parking is necessary to support the increased density and utilization of University facilities as necessary to support operations.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Stage I, II, III, IV

PENDING BOARD OF
TRUSTEES APPROVAL

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Campus Infrastructure Project No. 02

Project Name:	Moundville Archaeological Park Site Restoration	
Estimated Total Capital Outlay:	\$10,000,000	
Anticipated Capital Funding Source:	\$7,500,000	FEMA
	\$1,250,000	Alabama EMA
	\$1,250,000	University Central Reserves
Projected Annual O&M Costs:	Not Applicable	

Project Description:

The Project will consist of the repair, restoration and stabilization of various ravines, drainage ways, slope failures, and other storm sewer features which have failed and/or eroded, as well as Mound B, and areas west of Mound U. These issues are the result of severe storms (FEMA Incident 4546-DR-AL) for which Tuscaloosa County and the State are eligible for Federal Emergency Management Agency (“FEMA”) funds for disaster recovery. Only the area of the park located in Tuscaloosa County is eligible for these funds and this Project is distinct from the Riverbank Stabilization project executed by the Corp of Engineers.

This process is being appropriately guided and supported by University Museums and the Office of Archeological Research due to the cultural and historical significance of the Site. Moundville Archaeological Park is a National Historic Landmark, as designated by the Department of Interior, and therefore is subject to oversight and protection by the National Park Service.

Project Impact:

◇ Relationships to Existing Programs

The Project correlates closely with the University’s strategic goal to “provide a premier undergraduate and graduate education that offers a global perspective and is characterized by outstanding teaching, high-quality scholarship and distinctive curricular and cocurricular programs.” The Moundville site, with its significant and substantial archaeological resources, plays an extremely unique and important role in undergraduate and graduate teaching and research in anthropology, museum studies, and a variety of disciplines.

The opportunity for students to conduct research projects at a site such as Moundville is almost unparalleled, contributing greatly to the premier education of students and an extremely distinctive curriculum. The site and its archaeological resources must be preserved to fulfill this role, and this project is vital to its preservation.

◇ Enhancements to Campus Programs

As one of the nation’s most significant archaeological sites, once the site of America’s largest city north of Mexico, Moundville Archaeological Park plays a key role in attracting students to The University of Alabama (“University”) to study anthropology, where the Department of Anthropology has a track in the Archaeology of Complex Societies of the Americas.

The University uses the site to deliver the undergraduate course, Anthropology 269 – Field Archaeology, as well as an excavation resource to further graduate studies within the Department of Anthropology. To date, University graduate students have written seven (7) doctoral dissertations and 23 master’s theses based on research at Moundville.

◇ Relationships to Other Campus Programs

Many University courses across multiple disciplines include a visit to Moundville Archaeologic Park including courses in the Museum Studies Graduate Certificate Program and Natural Resources Minor, anthropology, history, and American studies. A major reason for Moundville’s significance, and a reason for its appeal to graduate students for archaeological research, is that it is the best-preserved site of its kind in the United States.

Previous Project Submittals/Approvals:

Stage I November 2020

Stage II November 2020

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage IV

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Campus Infrastructure Project No. 03

Project Name:	University Boulevard & Bryant Drive Intersection Realignment and Traffic Signal Replacement	
Estimated Total Capital Outlay:	\$2,682,642	
Anticipated Capital Funding Source(s):	\$1,798,400	University Central Reserves
	\$757,057	City of Tuscaloosa
	\$127,185	DCH Health System
Projected Annual O&M Costs:	Not Applicable	

Project Description:

The University Boulevard & Bryant Drive Intersection Realignment and Traffic Signal Replacement (“Project”) will provide a realigned intersection where Bryant Drive ends, adjacent to DCH Regional Medical Center (“DCH”). The existing intersection will be reconfigured to provide two more pronounced right turns onto University Boulevard off of Bryant Drive. The Project will include all necessary support infrastructure including stormwater, lighting, wayfinding and landscaping. A new crosswalk will also be installed that is designed to be a safer walkway to connect the University of Alabama Capstone College of Nursing with DCH. The existing aluminum traffic signal poles along University Boulevard at both on and off ramps for McFarland Boulevard will be swapped out with the UA Standard decorative traffic signal poles with mast arms and new back lit LED street signs.

Project Impact:

◇ Relationships to Existing Programs

This Project is a critical link to the east area of Campus located directly in front of the Capstone College of Nursing. The reconfigured intersection will greatly increase the safety for the pedestrian crosswalk which is the main connector for UA nursing students accessing Druid City hospital.

◇ Enhancements to Campus Programs

This Project will also support the core master plan principle of keeping traffic and parking to the perimeter of campus so as to minimize pedestrian/vehicular conflicts. This should substantially improve the access to both pedestrians and cyclists with improved sidewalks and dedicated pedestrian crossing only signalization.

◇ Relationships to Other Campus Programs

This Project will improve vehicular and pedestrian safety adjacent to DCH.

Previous Project Submittals/Approvals:

N/A

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stages I, II

Executive Summary Annual Capital Development Plan

Capital Category: EQUIPMENT PROJECTS

Deferred

Maintenance

Project Name	Pages	Proposed BOT Activity	Project Cost	<i>Elimination</i>	Funding Sources
1. Research (ACF) Upgrades	59		\$1,000,000	\$0	Office of Research and Economic Development Reserves
TOTAL Project Cost/Deferred Maintenance			<u>\$1,000,000</u>	<u>\$0</u>	

The University of Alabama

Annual Capital Development Plan

FY 2025-2026

Equipment Project No. 01

Project Name:	Research (ACF) Upgrades	
Estimated Capital Outlay:	\$1,000,000	
Anticipated Capital Funding Source:	\$1,000,000	Office of Research and Economic Development Reserves
Projected Annual O&M Costs:	TBD	

Project Description:

The Research (ACF) Upgrades project (“Project”), located at 530 Hackberry Lane, will consist of a renovation to existing equipment that is antiquated. Improvements to the existing ACF will consist of automatic feeders and watering systems, environmental controls, washing systems, storage optimization systems, monitoring, and other ACF equipment modernizations. The modernization of the ACF will reduce the overall O&M costs to the University as well as provide more efficient and effective services, which brings the University in better agreement with recognized best practices in terms of the boards that govern oversight. The manual burden of many tasks, currently on faculty and staff, will also be reduced, which allows for scholarly work to occur at a more rapid pace with greater impact.

Project Impact:

◇ Relationships to Existing Programs

Even with multiple small renovations and equipment upgrades over the last fifty years, many of the systems do not represent the current technology and modern care practices of ACFs. In turn, this lack of modernization increases operating costs for the facility while also opening the University to potential compliance issues.

◇ Enhancements to Campus Programs

Furthermore, modernization of the facilities will provide appropriate training facilities in terms of graduate and undergraduate education in this space, which will continue to enhance the workforce development programs associated with the research enterprise.

◇ Relationships to Other Campus Programs

Primary Investigators and all research staff will benefit from a working environment that is supported by the most modern equipment and designs.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY2025 – FY 2026:

Equipment Submission

Executive Summary Annual Capital Development Plan

Capital Category: ENERGY OPTIMIZATION & EFFICIENCY PROJECTS

Deferred

Maintenance

Project Name	Pages	Proposed BOT Activity	Project Cost	Elimination	Funding Sources
1. Tutwiler Energy Plant Expansion	61	Stage I, II	\$3,750,000	\$0	Future General Revenue Bonds University Central Reserves
					\$2,625,000 \$1,125,000
TOTAL Project Cost/Deferred Maintenance			<u>\$3,750,000</u>	<u>\$0</u>	

The University of Alabama

Annual Capital Development Plan

FY 2025 - 2026

Energy Optimization & Efficiency Project No. 01

Project Name:	Tutwiler Energy Plant Expansion (Chiller 3)	
Estimated Capital Outlay:	\$3,750,000	
Anticipated Capital Funding Source:	\$3,750,000	Future General Revenue Bonds
Projected Annual O&M Costs:	\$281,200	

Project Description:

Tutwiler Energy Plant Expansion (Chiller #3) (“Project”), located on 12th Street, will increase available central thermal energy chilled water capacity and redundancy in alignment with capital projects and campus facilities deferred maintenance needs. The Project mitigates risks to campus operations by maintaining adequate chilled water capacity ahead of campus future load projection needs. The project takes advantage of space that has been previously developed for this specific purpose.

The project will be in accordance with the University’s Campus Master Plan, including the Management and Growth Plan for Utilities and Infrastructure.

Project Impact:

◇ Relationships to Existing Programs

The increased chilled water capacity provided by this expansion will support future campus facilities planned for connection to the Central Thermal Energy Chilled water distribution system including Psychology Building, Performing Arts Center and a renovated Farrah Hall.

◇ Enhancements to Campus Programs

The additional chiller system will support the teaching, learning, and working environments of campus constituents by providing reliable and efficient chilled water to facilities. Maintaining adequate chilled water system capacity and equipment redundancy will allow the University to condition buildings with minimal HVAC system downtime while maximizing occupant comfort.

◇ Relationships to Other Campus Programs

Expansion of the Tutwiler Energy Plant supports current campus facilities deferred maintenance efforts across the central thermal energy system by providing system redundancy while multi-year deferred maintenance projects take place at other connected energy plants including the East Quad and Shelby plants.

Previous Project Submittals/Approvals:

None

Anticipated Project Submittals/Approvals during FY 2025-2026:

Stage I & II



THE UNIVERSITY OF ALABAMA®

FIVE-YEAR FACILITIES DEVELOPMENT PLAN

October 2025-September 2030

Capital Categories

JUNE 2025

Category	Pages	Cost
EDUCATION AND GENERAL	64-65	\$ 556,458,863
REAL ESTATE	66	\$ 0
AUXILIARY	67	\$ 211,606,800
INTERCOLLEGIATE ATHLETICS	68	\$ 300,000,000
CAMPUS INFRASTRUCTURE	69	\$ 47,878,954
EQUIPMENT	70	\$ 2,000,000
GREEK HOUSING	71	\$ 24,732,338
ENERGY OPTIMIZATION & EFFICIENCY		\$ 0
Total		\$1,142,676,955

A prioritization definition is included in Tab 2 at the end of each category section. All project prioritization is based on a logical progression of projects to minimize impact to the University's mission.

The prioritization is as follows:

- ◇ For projects assigned a priority of “1”, it can be assumed that the potential for the project to commence based on Executive Leadership support, available funding, and logistical possibility is high over the next 2-3 years.
- ◇ For projects assigned a priority of “2”, it can be assumed that the potential for the project to commence based on Executive Leadership support, available funding, and logistical possibility is moderate to high over the next 3-4 years. These projects typically are high-cost projects that require some logistical domino to fall from the priority 1's or a Project Impact Analysis is required to understand the full effect of the project execution.
- ◇ For projects assigned a priority of “3”, it can be assumed that the potential for the project to commence based on Executive Leadership support, available funding, and logistical possibility is moderate to low over the next 5+ years. These projects almost always do not have a defined project scope, lack available funding, and are met with some type of scheduling constraint. These projects depend on specific and institutional growth goals to be met or are determined to be less important to the strategic mission of the University.
- ◇ For projects assigned a priority of “4”, it can be assumed that the potential for the project to commence based on Executive Leadership support and logistical possibility is primarily dependent on donors, grants, college reserves and/or external funding.
- ◇ For projects assigned a priority of “LP”, it can be assumed that the potential for the project to commence based on Executive Leadership support and logistical possibility is primarily dependent on legislative prioritization or community joint grant opportunities.

To guarantee there is full transparency in the Capital Planning process with all stakeholders, Executive Leadership has the opportunity to review and rank all projects on an annual basis. This is an intensive process that requires Senior Leadership to participate in actively, but the result is a prioritization of all projects that allows Finance and Operations to make a strong recommendation to the University President.

Overall success of the execution of the adopted master plan and university mission is anchored on the confidence that University Administrators have in the Annual Consolidated Capital Projects and Facilities Report. Tab 2 is the bridge to that confidence.

Please note that TAB 2 in this year's report contains significantly fewer projects based on newly adopted capital planning principles. As such, the “TAB 2 Change in Priority” list has been omitted.

FIVE-YEAR FACILITIES DEVELOPMENT PLAN 2026-2031

Note: (1) Estimated project cost is based on 2025 prices (inflated 2024 dollars by 6.00%). Projects will be brought to the Board of Trustees in accordance with Board Rule 415.

Priority 1 - Short Range: may be submitted to Board for approval within the next two years.

Capital Category: EDUCATION AND GENERAL				
Development	Project Name	Estimated Total Project Cost	Priority	
Culverhouse College of Business Development				
1.	Bidgood Hall Renovation	\$39,326,000	4	
Culverhouse College of Business Development Total		\$39,326,000		
East Campus				
2.	RISE Center Playscape Renovations and Enhancements	\$3,000,000	1	
3.	University Medical Center Addition for Rural Health	\$45,000,000	LP	
East Campus Total		\$48,000,000		
Energy				
4.	Central Steam Plant Decommissioning (Abatement, Selective Demolition, & Stabilization)	\$11,236,000	2	
Energy Total		\$11,236,000		
General				
5.	Rowand-Johnson Hall Renovation	\$38,202,400	3	
General Total		\$38,202,400		
Law School				
6.	Law School North Lawn Plaza	\$2,750,000	1	
Law School Total		\$2,750,000		
Library System				
7.	Rodgers Library Scholars Station Renovation and Modernization	\$20,224,800	LP	
Library System Total		\$20,224,800		
Moody Music/Bryant Conference Center				
8.	Bryant Museum Adaptation & Addition	\$7,500,000	4	
9.	Frank Moody Music Building Façade Renovation	\$20,348,562	3	
10.	Frank Moody Music Building Renovations	\$27,000,000	3	
11.	Old PNC Bank Replacement Building	\$3,370,800	4	
Moody Music/Bryant Conference Center Total		\$58,219,362		
Peter Bryce Development				
12.	Bryant-Jordan Hall Demolition	\$724,575	1	
13.	Capital Hall Full Program	\$24,000,000	3	
14.	New Alumni Building	\$32,473,414	4	
Peter Bryce Development Total		\$57,197,989		
Quad				
15.	Doster Hall Renovation	\$15,418,409	4	
16.	Gordon Palmer Hall Renovation (Phase 2 of 2)	\$25,000,000	3	
17.	Honors Hall Renovation and Addition	\$50,077,716	3	
18.	Reese-Phifer Renovation and Addition	\$70,000,000	3	
19.	Rose Administration Building Renovation	\$26,159,655	4	
Quad Total		\$186,655,780		
Shelby Quad				
20.	Hardaway Hall Renovation	\$50,000,000	3	
21.	The Tom Beville Building Renovation for Biological Safety Laboratory	\$2,000,000	1	

		Shelby Quad Total	\$52,000,000
University Services Campus			
22.	College of Engineering Student Projects Building	\$32,646,532	3
23.	Swing Space Building (University Services Campus)	\$10,000,000	1
University Services Campus Total		\$42,646,532	
TOTAL EDUCATION AND GENERAL		\$556,458,863	
Current Capital Renewal Liability (CCRL)		\$170,812,091	

Priority Years

* Previously approved by The Board of Trustees.
No Planned action this fiscal year.

1 2-3

2 3-4

3 5+

4

Project dependent on donors, grants, and/or external funding

LP

Legislative priority or community joint grant opportunity

FIVE-YEAR FACILITIES DEVELOPMENT PLAN 2026-2031

Capital Category: REAL ESTATE

<u>Development</u>	<u>Project Name</u>	<u>Estimated Total</u>	
		<u>Project Cost</u>	<u>Priority</u>

University Lands and Real Estate Services is currently evaluating all real estate holdings as appropriate to identify: highest and best use long term, sustainable and increased economic yield, and those which represent preservation and stewardship responsibilities as appropriate to support the University of Alabama operations and programs. Individual transactions will be brought forward as they are fully evaluated and deemed appropriate. Acquisitions and Dispositions will also take place as needed through capital gifts.

PENDING BOARD OF
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FIVE-YEAR FACILITIES DEVELOPMENT PLAN 2026-2031

Capital Category: AUXILIARY

		<u>Estimated Total</u>	
<u>Development</u>	<u>Project Name</u>	<u>Project Cost</u>	<u>Priority</u>
East Campus			
1.	New Residence Hall	\$172,000,000	3
East Campus Total		<u>\$172,000,000</u>	
Parham Burke Redevelopment			
2.	Martha Parham East Tower and Center Renovations	\$25,000,000	3
Parham Burke Redevelopment Total		<u>\$25,000,000</u>	
West Campus			
3.	West Campus Parking Deck	\$14,606,800	3
West Campus Total		<u>\$14,606,800</u>	
TOTAL AUXILIARY		<u>\$211,606,800</u>	
Current Capital Renewal Liability (CCRL)		<u>\$25,000,000</u>	

Priority Years

* Previously approved by The Board of Trustees.
No Planned action this fiscal year.

1 2-3

2 3-4

3 5+

4

Project dependent on donors, grants, and/or external funding

LP

Legislative priority or community joint grant opportunity

FIVE-YEAR FACILITIES DEVELOPMENT PLAN 2026-2031

Capital Category: INTERCOLLEGIATE ATHLETICS

		<u>Estimated Total</u>	
<u>Development</u>	<u>Project Name</u>	<u>Project Cost</u>	<u>Priority</u>
Peter Bryce Development			
1.	Athletics Competition Arena	\$300,000,000	4
Peter Bryce Development Total		<u>\$300,000,000</u>	
TOTAL INTERCOLLEGIATE ATHLETICS		<u>\$300,000,000</u>	
Current Capital Renewal Liability (CCRL)			<i>\$0</i>

Priority Years

* Previously approved by The Board of Trustees.
No Planned action this fiscal year.

1 2-3

2 3-4

3 5+

4

Project dependent on donors, grants, and/or external funding

LP

Legislative priority or community joint grant opportunity

FIVE-YEAR FACILITIES DEVELOPMENT PLAN 2026-2031

Capital Category: CAMPUS INFRASTRUCTURE

		Estimated Total	
Development	Project Name	Project Cost	Priority
2nd Avenue Realignment			
1.	2nd Avenue Extension to Bryce Lawn Drive	\$6,853,960	3
2nd Avenue Realignment Total		\$6,853,960	
General			
2.	Hackberry Lane and Margaret Drive Traffic Control	\$547,354	1
3.	McCorvey Drive	\$3,000,000	4
General Total		\$3,547,354	
Quad			
4.	Academic Honors Plaza	\$4,943,840	3
5.	Quad Restoration & Central Campus Stormwater	\$21,348,400	3
Quad Total		\$26,292,240	
University Services Campus			
6.	Helen Keller Service Support Lot Development	\$1,685,400	3
University Services Campus Total		\$1,685,400	
West Campus			
7.	Campus Drive West and 4th Street Alignment	\$2,500,000	3
8.	Marr's Spring Park Improvements	\$7,000,000	4
West Campus Total		\$9,500,000	
TOTAL CAMPUS INFRASTRUCTURE		\$47,878,954	
Current Capital Renewal Liability (CCRL)		\$1,000,000	

Priority Years

* Previously approved by The Board of Trustees.

No Planned action this fiscal year.

1 2-3

2 3-4

3 5+

4

Project dependent on donors, grants, and/or external funding

LP

Legislative priority or community joint grant opportunity

FIVE-YEAR FACILITIES DEVELOPMENT PLAN 2026-2031

Capital Category: EQUIPMENT

		<u>Estimated Total</u>	
<u>Development</u>	<u>Project Name</u>	<u>Project Cost</u>	<u>Priority</u>
General			
1.	Arts & Sciences Mass Spectrometer	\$2,000,000	1
General Total		\$2,000,000	
TOTAL EQUIPMENT		\$2,000,000	
<i>Current Capital Renewal Liability (CCRL)</i>		<i>\$0</i>	
Priority Years			
* Previously approved by The Board of Trustees.			
No Planned action this fiscal year.			
1	2-3		
2	3-4		
3	5+		
4	Project dependent on donors, grants, and/or external funding		
LP			
Legislative priority or community joint grant opportunity			

FIVE-YEAR FACILITIES DEVELOPMENT PLAN 2026-2031

Capital Category: GREEK HOUSING

<u>Development</u>	<u>Project Name</u>	<u>Estimated Total</u>	
		<u>Project Cost</u>	<u>Priority</u>
General			
1.	New Greek House	\$24,732,338	4
General Total		\$24,732,338	
TOTAL GREEK HOUSING		\$24,732,338	
Current Capital Renewal Liability (CCRL)		\$0	
Priority Years			
* Previously approved by The Board of Trustees.			
No Planned action this fiscal year.			
1	2-3		
2	3-4		
3	5+		
4	Project dependent on donors, grants, and/or external funding		
LP	Legislative priority or community joint grant opportunity		



THE UNIVERSITY OF ALABAMA®

LONG TERM DEBT REPORT
October 2025-September 2030

JUNE 2025



Executive Summary: Key Statistics UA

Key Indicators (as adjusted by Moody's) ⁽¹⁾		2022	2023	2024
Total Enrollment (Fall Semester Headcount)		38,645	39,623	40,846
Operating Revenues (\$Billion)		1.3	1.4	1.5
Operating Expenses (\$Billion)		1.2	1.3	1.4
Net Tuition Revenue (\$Million)		485.0	490.0	516.2
Total Cash & Investments (\$Billion)		2.3	2.6	2.9
Spendable Cash & Investments (\$Billion)		1.6	1.8	2.0
Total Debt (\$Billion)		1.2	1.1	1.3
Total Adjusted Debt (Includes Moody's Adjusted Pension Liability) ⁽²⁾		3.2	3.1	2.9
Spendable Cash & Investments to Total Debt (x)		1.4	1.6	1.6
Spendable Cash & Investments to Operating Expenses (x)		1.4	1.4	1.4
Monthly Days Cash on Hand (x)		333	335	329
Operating Cash Flow (EBIDA) Margin (%)		19.7	18.0	13.5
Total Debt to Cash Flow (x)		4.6	4.5	6.6
Annual Debt Service Coverage (x) (Using Total Debt)		3.3	3.2	2.5
↻ Total Tuition Discount – Moody's (%) ⁽³⁾		39.2	40.4	42.4
Tuition Discount from Unfunded Aid (%)		31.8	33.5	36.7

¹ Moody's includes the university and its blended and discretely presented component units when calculating balance sheet indicators for cash, investments and debt. Component units include the Crimson Tide Foundation, National Alumni Association, Law School Foundation, Donor Advised Fund, Capstone Foundation, 1831 Foundation and Capstone Health Services Foundation.

² Moody's adds Net Pension Liability, adjusted using a more standardized formula for discount rate and duration for comparability purposes

³ Detailed calculation for Moody's Tuition Discount included in Appendix 60



Operating Revenue and Expense Detail as Adjusted by Moody's

In \$Millions	2022	2023	2024
<u>Operating Revenue</u>			
Net Tuition and Fees (Tuition & Fees less Scholarship Allowance)	485.02	489.75	516.18
Scholarship and Fellowship Expense	(33.83)	(37.14)	(40.87)
Operating & Non-Operating Grants and Contracts	166.28	192.11	228.34
Sales and Services of Educational & Auxiliary	237.53	235.70	245.78
Other Operating Revenues	92.21	95.57	110.54
State Educational Appropriations	194.97	212.89	229.91
Gifts (Non-Capital)	44.94	78.86	46.80
Endowment Spend (5% X Avg. Last 3-years Cash & Investments)	98.87	103.87	113.56
Total Operating Revenue (Moody's)	\$1,285.99	\$1,371.62	\$1,450.25
<u>Operating Expense</u>			
Salaries, Wages and Benefits	724.48	806.26	891.84
Supplies and Services	299.88	340.62	407.45
Depreciation	91.06	103.95	113.13
Scholarships and Fellowships	33.83	37.14	40.87
Total Stated Operating Expenses	\$1,149.25	\$1,287.97	\$1,453.29
Moody's Adjustments			
Scholarship Expense	(33.83)	(37.14)	(40.87)
Interest Expense	34.27	33.67	31.90
Change in Pension and OPEB Liability (subtracted) (non-cash)	242.37	(177.73)	(54.19)
Change in Deferred Inflows (subtracted) and Deferred Outflows (added) (non-cash)	(233.61)	155.25	9.79
Total Adjusted Operating Expenses (Moody's)	\$1,158.45	\$1,262.03	1,399.93
Operating Income	\$127.54	\$109.58	\$50.32

UA FY 2024 Moody's Scorecard Pro Forma

UA Scorecard FYE 2024			
	Sub-Factor Weights	Value	Score ⁽¹⁾
Implied Rating ⁽¹⁾			
Factor 1: Scale(30%)			
Adjusted Operating Revenue (\$millions)	15%	\$1,450.3	0.46
Aa			
Factor 2: Market Profile (20%)			
Brand & Strategic Positioning (Qualitative Factor)	10%	Excellent	0.30
Operating Environment (Qualitative Factor)	10%	Very Good	0.60
A			
Factor 3: Operating Performance (10%)			
EBIDA Margin (%)	10%	13.5%	0.52
A			
Factor 4: Financial Resources & Liquidity (25%)			
Total Cash & Investments (\$millions)	10%	\$2,899.6	0.13
Total Cash & Investments to Operations (x)	15%	2.1x	0.13
Aaa			
Factor 5: Leverage & Coverage (20%)			
Total Cash & Investments to Total Adj. Debt (x)	10%	1.0x	0.46
Annual Debt Service Coverage (x)	10%	2.5x	0.37
Aa			
Factor 6: Financial Policy & Strategy (10%)			
Financial Policy & Strategy (Qualitative Factor)	10%	Excellent	0.30
Aa			
Total Scorecard Indicated Outcome			100%
			3.26
			Aa2

UA's Score of 3.26 maps to Aa2 (2.5 – 3.5 range) and is in line with its existing rating.

Weighted Score Legend	
Rating	Score Range
Aaa	≤ 1.5
Aa1	> 1.5 ≤ 2.5
Aa2	> 2.5 ≤ 3.5
Aa3	> 3.5 ≤ 4.5
A1	> 4.5 ≤ 5.5
A2	> 5.5 ≤ 6.5
A3	> 6.5 ≤ 7.5
Baa1	> 7.5 ≤ 8.5
Baa2	> 8.5 ≤ 9.5
Baa3	> 9.5 ≤ 10.5

UA 2024 Scorecard Rating: 3.26 Aa2

UA Actual Moody's Rating: Aa2

Each sub-factor score is multiplied by its relative importance, and the results are then summed to produce an aggregate weighted factor score that is then mapped back to a rating based on ranges in the table above.

¹ Moody's full set of factor higher education quantitative scorecard ranges are included in Appendix 62.

UA Moody's Scorecard Comparison

Moody's Rating Score Calculation					FY 2022		FY 2023		FY 2024		
Sub-Factor Weights		Value	Score ⁽¹⁾	Implied Rating ⁽¹⁾	Value	Score ⁽¹⁾	Implied Rating ⁽¹⁾	Value	Score ⁽¹⁾	Implied Rating ⁽¹⁾	
Factor 1: Scale (15%)											
Adjusted Operating Revenue (\$millions)		15%	\$1,286.0	0.50	Aa	\$1,371.6	0.48	Aa	\$1,450.3	0.46	Aa
Factor 2: Market Profile (20%)											
Brand & Strategic Positioning (Qualitative Factor)		10%	Excellent	0.30	Aa	Excellent	0.30	Aa	Excellent	0.30	Aa
Operating Environment (Qualitative Factor)		10%	Very Good	0.6	A	Very Good	0.6	A	Very Good	0.6	A
Factor 3: Operating Performance (10%)											
EBIDA Margin (%)		10%	19.7%	0.26	Aa	18.0%	0.33	Aa	13.5%	0.52	A
Factor 4: Financial Resources & Liquidity (25%)											
Total Cash & Investments (\$millions)		10%	\$2,308.7	0.17	Aa	\$2,640.9	0.14	Aaa	\$2,899.6	0.13	Aaa
Total Cash & Investments to Operations (x)		15%	2.0x	0.14	Aaa	2.1x	0.12	Aaa	2.1x	0.13	Aaa
Factor 5: Leverage & Coverage (20%)											
Total Cash & Investments to Total Adj. Debt (x)		10%	0.7x	0.56	A	0.9x	0.50	A	1.0x	0.46	A
Annual Debt Service Coverage (x)		10%	3.3x	0.25	Aa	3.2x	0.27	Aa	2.5x	0.37	Aa
Factor 6: Financial Policy & Strategy (10%)											
Financial Policy & Strategy (Qualitative Factor)		10%	Excellent	0.30	Aa	Excellent	0.30	Aa	Excellent	0.30	Aa
Total Scorecard Indicated Outcome		100%	3.08		Aa2	3.05		Aa2	3.26		Aa2

UA's Score of 3.26 maps to Aa2 (2.5 – 3.5 range) and is in line with its existing rating.

¹ Moody's full set of factor higher education quantitative scorecard ranges are included in Appendix 62.



UA Key Financial Ratio Analysis 2022 – 2024

(All values adjusted to align with Moody's Higher Education Methodology)



favorable



about the same



unfavorable

Key Financial Ratios	2022	2023	2024	2024 compared to Moody's	Moody's 2023-24 Aa2 Median
----------------------	------	------	------	--------------------------------	-------------------------------

Performance

Operating Margin (%)	9.9%	8.0%	3.5%		3.5%
Operating Cash Flow Margin (%)	19.7%	18.0%	13.5%		11.5%
Tuition Discount Rate ¹	39%	40%	42%		37%

Debt Position

Debt Service Coverage (x)	3.3	3.2	2.5		2.7
Spendable Cash & Investments to Total Debt (x)	1.4	1.6	1.6		1.9
Total Debt to Cash Flow (x)	4.6	4.5	6.6		4.3

Liquidity

Spendable Cash & Investments to Operations (x)	1.4	1.4	1.4		0.9
Monthly Days Cash On Hand (days)	333	335	329		206

Capital Spending Ratio (x)	1.6	2.1	2.3		1.3
Average Age of Plant (years)	12.6	12.0	11.9		13.5
Capital Investment to Operations (%)	10.8%	10.9%	10.4%		9.0%

¹ Detailed calculation for Moody's Tuition Discount included in Appendix 60.

A summary of financial definitions and calculations included in the Appendix 64 & 65. Peers included in Appendix 61. Moody's medians consist of most recently available financial data, as adjusted by Moody's.

UA Board Approved Capital Projects



UA Board Approved Capital Projects (Stage IV)

Project	Total Cost (\$M)	Reserves / Internal (\$M)	Gifts/ Grants (\$M)	Prior Bonds (\$M)	Future Bonds (\$M)	Other ⁽¹⁾ (\$M)	Annual O&M Increase in Costs
Athletics Golf Facility	\$47.8		\$14.0			\$33.8	\$1,126,869
Alice Kidd Demolition	\$0.98	\$0.98					--
Alpha Delta Pi Sorority Reno	\$1.7					\$1.7	--
Beta Theta Pi Fraternity Addition	\$1.4					\$1.4	--
Bryce Main Stabilization	\$94.7	\$10.9		\$61.9		\$21.8	\$413,079
Campus Steam Decommissioning	\$14.7	\$14.7					--
Capital Hall Rev0 & Addition Theater/Dance	\$7.1	\$7.1					\$42,560
Colonial Dr & Univ Blvd Infrastructure	\$15.0	\$15.0				0.18	--
EV Bus & Charging Infrastructure	\$10.8	\$2.7	\$7.9				--
Finance Admin Services Building Reno	\$6.9	\$6.9					\$80,270
H.M. Comber Hall Interior Reno	\$2.6	\$2.6					--
High Performance Computing & Data Center	\$96.0	\$5.5	\$44.5			\$46.0	\$995,939
Kappa Sigma New Construction	\$17.0					\$17.0	--

LIST CONTINUES ON NEXT PAGE

UA Board Approved Capital Projects (Stage IV) *continued*

Project	Total Cost (\$M)	Reserves / Internal (\$M)	Gifts/ Grants (\$M)	Prior Bonds (\$M)	Future Bonds (\$M)	Other ⁽¹⁾ (\$M)	Annual O&M Increase in Costs
McLure Library Reno & Addition	\$18.9	\$18.9					\$31,620
Psychology Building Reno & Addition	\$29.3	\$3.5		\$25.8			\$566,868
Smart Communities & Innovation (ATC)	\$54.3	\$6.1				\$48.2	\$454,827
Smith Family Center for Performing Arts	\$177.0	\$30.9	\$25.1	\$121.0			\$943,138
SR-215 (15 th St.) & 2 nd Ave Intersection	\$6.3	\$5.5	0.76				\$7,500
Student Well-Being (Student Health & Wellness)	\$59.9	\$15.9		\$44.0			\$582,678
Tom Beville Reno	\$7.6	\$5.3	\$2.3				--
TOTAL Capital Project Costs:	\$669.7M	\$152.4M	\$94.6M	\$252.7M	--	\$170.0M	

Total Increase in Annual O&M Costs: \$5,245,348

FY24 UA/CTF LCRP Reserves: \$1.08B



Active Capital Projects (All Stages of Approval) Cashflow By Source

As of February 2025 – projected forward for next three fiscal years⁽¹⁾

Source of Funds	FY 2025	FY2026	FY 2027	Total ⁽¹⁾	Total Funds Held by Unit (9/30/2024)
University Central Reserves	\$67,385,174	\$18,954,718	\$34,496,285	\$120,836,117	\$343,372,193
Finance and Operations Reserves	\$145,699	--	--	\$145,699	\$17,190,941
Colleges Reserves	\$23,426,651	\$4,775,000	\$535,000	\$28,736,651	\$160,237,648
Office of Academic Affairs Reserves	\$9,758,944	\$100,000	--	\$9,858,944	\$92,966,369
Office of Research/Econ Development Reserves	\$1,500,000	--	--	\$1,500,000	\$33,814,669
Transportation/Parking Reserves ⁽²⁾	\$479,455	--	--	\$479,455	\$151,793,101 ⁽²⁾
Crimson Tide Foundation Reserves	\$1,330,000	\$1,330,000	\$1,330,000	\$3,990,000	\$170,195,735 ⁽⁴⁾
Crimson Standard Cash Gifts	\$17,662,870	--	--	\$17,662,870	--
Gifts	\$831,518	\$1,525,000	\$1,043,482	\$3,400,000	--
Grant Funds	\$46,055,954	\$10,133,454	--	\$56,189,408	--
General Revenue Bonds	\$79,714,180	\$155,760,147	\$93,875,492	\$329,349,819	--
State Appropriations	\$7,948,198	\$69,494,479	\$21,861,038	\$99,303,715	--
Internal Loan ⁽³⁾	\$4,913,272	--	--	\$4,913,272	--
Chapter Funds/Payable ⁽³⁾	\$7,409,994	\$89,309	--	\$7,499,303	--
Total	\$268,561,909	\$262,162,107	\$153,141,297	\$683,865,253	

FY24 UA Unrestricted Funds Held:

\$862,631,322

¹ Does not include prior funds spent to date

² Parking Services Reserves reported in "Auxiliary" reserves in Funds Held

³ Greek payables/loans and the internal loan (for golf) are reported as "Other" on the previous slide but will initially be funded through Central Reserves.

⁴ CTF FY 2024 LCRP Balance



UA Analysis of Debt Existing Debt Service by Purpose (\$ in millions)



¹The Crimson Tide Foundation's (CTF) unrestricted net assets can be used to pay debt service.

²Debt service payments are made with revenues generated from projects built with bonds.



THE UNIVERSITY OF ALABAMA®

ANNUAL DEFERRED MAINTENANCE PLAN

October 2025-September 2030

JUNE 2025

Tab 4 Project Variances Report

FY: 24-25

What is a Deferred Maintenance Variance?

Deferred maintenance variances refer to the deviation or difference between the planned or budgeted aspects and the actual outcomes. These variations can occur in ways such as cost, schedule, scope, unexpected changes in facility conditions, or emergent student behavior and unplanned needs.

Why do we have a Deferred Maintenance Variance?

The campus seeks to provide understanding regarding the increase in deferred maintenance notices, highlighting the collaborative approach taken to tackle these issues. Thanks to careful fiscal planning, adequate funding has been allocated to address both backlog and emerging needs.

How do we communicate a Deferred Maintenance Variance?

- Deferred maintenance projects that will be funded by bonds require a separate package submission requesting board approval.
- Deferred maintenance projects NOT included in the ACDP Tab 4 require communication to the University of Alabama System Office (“UAS”). The following circumstances warrant a brief written update to the system office.
 1. Change in the timeline of a deferred maintenance project noted in the ACDP, i.e. project was listed in year 5 of the tab 4 and UA plans to move it to the current year.
 2. A significant variance in scope/scale/phase or dollar amount of original deferred maintenance project as communicated to UAS.
 3. Further, UA determined that as part of its internal review process, cost increases of 20% or more above the amount communicated to UAS. A copy of the memorandum will be attached to the PAF to substantiate the cost increases.
 4. An unplanned, emergent issue within a facility or critical asset that disrupts operations or the intended function of a program which was communicated to UAS.

Project Listing

Project Name	Variance Type	Original Budget	Budget Revision	User
Riverside East Roofing Repairs	1	\$500,000	NA	Housing and Residential Communities
Aquatic Center Roof Repairs	4	NA	\$625,609	Intercollegiate Athletics
SEC Pump Upgrades	1	\$693,000	NA	Education & General
Riverside Parking Deck Coating	3	\$750,000	\$961,700	Education & General
Residential Sanitary Sewer Repairs	4	NA	\$2,150,000	Housing and Residential Communities
Bryant Conference Center – AV Upgrade	2	\$917,125	\$1,022,000	Education & General

Thank you for your consideration of these individual requests. Analyzing these variations provides the University with insights to understand where resources were initially allocated versus where they were ultimately utilized, enabling better decision-making in future budget cycles and resource allocation strategies. Effective management of deferred maintenance variations involves prioritizing critical maintenance needs, optimizing resource allocation, and implementing strategies to address any gaps between planned and actual maintenance activities.

Fiscal Year 2025-2026 Plan for Total Campus Annual Deferred Maintenance Budget of		\$ 88,925,755
Annual Accessibility Upgrades (Hardware, Water Fountains, Signage, Restrooms, etc.) *	\$	520,000
Annual Building Envelope Restorations *	\$	292,500
Annual Building Restorations (Interior/Exterior Paint, Floor Covering, Sidewalks) *	\$	350,000
Annual Campus Boiler Upgrades *	\$	260,000
Annual Campus Bridge & Dam Refurbishment *	\$	130,000
Annual Campus Elevator Upgrades (Rope Grippers, Fire Safety, Upgrade Equipment, ADA) *	\$	260,000
Annual Campus HVAC Controls Upgrade *	\$	325,000
Annual Campus Life Safety Upgrades (Fire Alarm Systems, Exit Lighting, etc.) *	\$	520,000
Annual Campus Lighting *	\$	145,000
Annual Central Campus Sewer Restoration *	\$	130,000
Annual Electrical Equipment Replacement *	\$	325,000
Annual Environmental Health & Safety Repairs *	\$	100,000
Annual Medium Voltage Cable Replacement *	\$	175,500
Campus AHU Replacement *	\$	182,000
Campus Chiller Replacement *	\$	260,000
Campus Emergency Generator Replacement *	\$	195,000
Campus Wide Building Arc Flash Program *	\$	250,000
Tom Bevill Hall Flat Roof Replacement (Year 6 of 6) *	\$	780,000
Campus Historical Restoration	\$	6,600,000
Campus Steam Decommission (Building & Tunnel)	\$	1,200,000
Campus Storm Water Improvements	\$	250,000
Campus Thermal Energy Loop Chiller & Cooling Tower	\$	4,000,000
Doster Hall East Side Waterproofing	\$	750,000
Gallalee Sanitary Sewer Repairs	\$	50,000
Hardaway Hall & Annex Roof Replacement	\$	1,300,000
Northeast Medical Building Sanitary Sewer Repairs	\$	265,000
School of Law Skylight & Flat Roof Replacement	\$	3,500,000
Storm Water Management & Controls	\$	250,000
Tom Bevill Hall Skylight & Flat Roof Replacement (Balance To Finish)	\$	2,168,000
Total Annual Education & General Deferred Maintenance	\$	25,533,000
Ann Rhoads Stadium AHU Replacement	\$	38,730
Ann Rhoads Stadium Artificial Turf - Batting Cages	\$	46,133
Athletics Elevator Updates (Multiple Locations)**	\$	167,250
Bryant-Denny Stadium East Lower Bowl Concourse Structural Repairs - Blast & Repaint**	\$	7,976,282
Bryant-Denny Stadium Plumbing Fixture Replacements	\$	85,700
Bryant-Denny Stadium Premium Finishes Upgrades**	\$	20,000,000
Bryant-Denny Stadium Upgrade TV Infrastructure - South	\$	1,400,000
Coleman Coliseum Center hung Displays Replacement (Displays Only)**	\$	3,000,000
Coleman Coliseum Endwell Displays Replacement (Displays Only)**	\$	258,200

Coleman Coliseum Game Clocks Replacement**	\$	25,820
Coleman Coliseum Hustle Boards**	\$	129,100
Coleman Coliseum Reroof	\$	6,000,000
Coleman Coliseum Top / Bottom Ring Signage Replacement (Displays Only)**	\$	258,200
Mal M Moore Athletic Facility AHU Upgrades **	\$	309,840
Tennis Facilities LED Court Lighting Conversion	\$	682,500
Total Annual Athletics Deferred Maintenance	\$	40,377,755
Alston Hall Subway Renovation	\$	500,000
Annual Food Service Facilities Repair & Renewal	\$	350,000
Annual Parking Deck Repairs & Renewal	\$	750,000
Annual Parking Lot Repairs & Renewal	\$	750,000
Annual Road Repairs & Maintenance	\$	750,000
Bryant Drive Starbucks Refresh	\$	1,500,000
Capstone Village Renewal	\$	1,000,000
Lakeside Dining Seating Upgrades (Phase 1)	\$	500,000
P&a Express Renovation	\$	750,000
Student Center Seating Upgrades (Phase 1)	\$	500,000
Student Center Subway Renovation	\$	500,000
Union Market Refresh	\$	250,000
Total Annual Auxiliary & Other Services Deferred Maintenance	\$	8,100,000
Annual HRC Landscape & Hardscape Refresh	\$	500,000
Annual HRC Plumbing Repairs	\$	250,000
Blount Living Learning Interior Renovations (Phase 2)	\$	1,600,000
HRC HVAC Replacement	\$	375,000
Lakeside East Flooring	\$	1,600,000
Lakeside East Shingle Roof Replacement	\$	550,000
Lakeside West Flooring	\$	1,600,000
Lakeside West Shingle Roof Replacement	\$	250,000
Mary Burke Sanitary Sewer Repairs	\$	90,000
Ridgecrest South Building Envelope***	\$	1,800,000
Ridgecrest South Traffic Coating (N & S Courtyards Only) ***	\$	1,000,000
Riverside East Paint (Common Areas & Units)	\$	100,000
Riverside North Paint (Common Areas & Units)	\$	100,000
Riverside West Paint (Common Areas & Units)	\$	100,000
Total Annual Housing & Residential Communities Deferred Maintenance	\$	9,915,000
Annual Building Automation & Lighting Controls	\$	1,000,000
Annual Laboratory Ventilation Upgrades	\$	1,000,000
East Quad & Shelby Energy Plants Pumping & Piping Upgrades (Year 1 of 2)	\$	2,500,000
Electric Delivery Improvements & Modifications	\$	500,000
Total Annual Energy Optimization & Efficiency Deferred Maintenance	\$	5,000,000

* Central Recurring Funds

** October CTF Meeting

*** Foundation Funds

PENDING BOARD OF
TRUSTEES APPROVAL

Fiscal Year 2026-2027 Plan for Total Campus Annual Deferred Maintenance Budget of		\$ 42,957,709
Annual Accessibility Upgrades (Hardware, Water Fountains, Signage, Restrooms, etc.) *	\$	520,000
Annual Building Envelope Restorations *	\$	300,000
Annual Building Restorations (Interior/Exterior Paint, Floor Covering, Sidewalks) *	\$	400,000
Annual Campus Boiler Upgrades *	\$	275,000
Annual Campus Bridge & Dam Refurbishment *	\$	130,000
Annual Campus Elevator Upgrades (Rope Grippers, Fire Safety, Upgrade Equipment, ADA) *	\$	275,000
Annual Campus HVAC Controls Upgrade *	\$	355,000
Annual Campus Life Safety Upgrades (Fire Alarm Systems, Exit Lighting, etc.) *	\$	520,000
Annual Campus Lighting *	\$	205,000
Annual Campus Medium Voltage Replacement *	\$	200,000
Annual Central Campus Sewer Restoration *	\$	330,000
Annual Electrical Equipment Replacement *	\$	390,000
Annual Environmental Health & Safety Repairs *	\$	100,000
Campus AHU Replacement *	\$	225,000
Campus Chiller Replacement *	\$	475,000
Campus Emergency Generator Replacement *	\$	250,000
Campus Wide Building Arc Flash Program *	\$	250,000
Bryant Conference Center Sanitary Sewer Repairs	\$	55,000
Campus Storm Water Improvements	\$	250,000
Gordon Palmer Roof Replacement	\$	1,400,000
Mary Harmon Bryant Sanitary Sewer Repairs	\$	140,000
Rowand Johnson Sanitary Sewer Repairs	\$	40,000
Storm Water Management & Controls	\$	250,000
UA Student Center Roof Replacement	\$	3,000,000
Total Annual Education & General Deferred Maintenance	\$	10,335,000
Ann Rhoads Softball Field Replacement**	\$	1,200,000
Bryant Academic Chiller Replacement **	\$	170,412
Bryant-Denny Stadium North Structural Repairs - Blast & Repaint	\$	4,000,000
Bryant-Denny Stadium Concourse Floor Repairs	\$	59,470
Bryant-Denny Stadium East Canopy Coating Repairs**	\$	2,000,250
Bryant-Denny Stadium East Escalator**	\$	1,161,900
Bryant-Denny Stadium Lighting Controls Upgrades	\$	190,214
Bryant-Denny Stadium North Kitchen Equipment Upgrades	\$	645,500
Bryant-Denny Stadium Upper West Deck Transformer Replacement**	\$	38,213
Bryant-Denny Stadium West Upper Deck Seat Replacement **	\$	1,147,088
Foster Auditorium Court Lighting LED Conversion**	\$	518,700
Foster Auditorium Main Gym Wood Flooring Refinish **	\$	32,241
Foster Auditorium HVAC Replacements	\$	627,426
Foster Auditorium Water Heater Replacement	\$	681,648

Hank Crisp AHU Replacement**	\$	19,365
Hank Crisp Electrical Equipment Update **	\$	37,051
Mal M Moore Athletic Facility VAV Boxes Replacement**	\$	300,157
Sewell Thomas Stadium Field Replacement	\$	1,200,000
Soccer Stadium HVAC Upgrades **	\$	18,074
Total Annual Athletics Deferred Maintenance	\$	14,047,709
Annual Bus Shelter Repairs & Renewal	\$	100,000
Annual Parking Deck Repairs & Renewal	\$	750,000
Annual Parking Lot Repairs & Renewal	\$	750,000
Annual Road Repairs & Maintenance	\$	750,000
Capstone Village Renewal	\$	1,000,000
Fresh Food Company Banquet Dining Renovation	\$	500,000
Fresh Food Company Second Floor Seating Renovation	\$	1,500,000
Lakeside Dining Seating Upgrades (Phase 2)	\$	1,000,000
Lakeside Office/Market Space Renovation	\$	400,000
Student Center Seating Upgrades (Phase 2)	\$	1,000,000
Total Annual Auxiliary & Other Services Deferred Maintenance	\$	7,750,000
Annual HRC Landscape & Hardscape Refresh	\$	500,000
Annual HRC Plumbing Repairs	\$	250,000
HRC HVAC Replacement	\$	375,000
Ridgecrest East Flooring/Paint***	\$	1,600,000
Ridgecrest East Roof Replacement ***	\$	550,000
Ridgecrest South Courtyard Stucco Repair	\$	400,000
Ridgecrest West Flooring/Paint***	\$	1,600,000
Ridgecrest West Roof Replacement ***	\$	550,000
Total Annual Housing & Residential Communities Deferred Maintenance	\$	5,825,000
Annual Building Automation & Lighting Controls	\$	1,000,000
Annual Laboratory Ventilation Upgrades	\$	1,000,000
Electric Delivery Improvements & Modifications	\$	3,000,000
Total Annual Energy Optimization & Efficiency Deferred Maintenance	\$	5,000,000

* Central Recurring Funds

** October CTF Meeting

*** Foundation Funds

Fiscal Year 2027-2028 Plan for Total Campus Annual Deferred Maintenance Budget of		\$ 35,842,589
Annual Accessibility Upgrades (Hardware, Water Fountains, Signage, Restrooms, etc.) *	\$	520,000
Annual Building Envelope Restorations *	\$	330,000
Annual Building Restorations (Interior/Exterior Paint, Floor Covering, Sidewalks) *	\$	400,000
Annual Campus Boiler Upgrades *	\$	330,000
Annual Campus Bridge & Dam Refurbishment *	\$	130,000
Annual Campus Elevator Upgrades (Rope Grippers, Fire Safety, Upgrade Equipment, ADA) *	\$	260,000
Annual Campus HVAC Controls Upgrade *	\$	400,000
Annual Campus Life Safety Upgrades (Fire Alarm Systems, Exit Lighting, etc.) *	\$	520,000
Annual Campus Lighting *	\$	230,000
Annual Campus Medium Voltage Replacement *	\$	230,000
Annual Central Campus Sewer Restoration *	\$	137,500
Annual Electrical Equipment Replacement *	\$	390,000
Annual Environmental Health & Safety Repairs *	\$	100,000
Campus AHU Replacement *	\$	275,000
Campus Chiller Replacement *	\$	422,500
Campus Emergency Generator Replacement *	\$	275,000
Campus Wide Building Arc Flash Program *	\$	250,000
Campus Storm Water Improvements	\$	250,000
Reese Phiher Annex Roof Replacement	\$	425,000
Speech & Hearing Roof Replacement	\$	250,000
Storm Water Management & Controls	\$	250,000
Total Annual Education & General Deferred Maintenance	\$	6,375,000
Ann Rhoads Softball Stadium Facility updates **	\$	87,820
Ann Rhoads Softball Stadium Seating/ Painting	\$	32,275
Bryant-Denny Stadium South Structural Repairs - Blast & Repaint	\$	4,000,000
Bryant-Denny Stadium AHU Replacements	\$	1,036,028
Bryant-Denny Stadium Carpet - 5th Floor **	\$	95,275
Bryant-Denny Stadium Carpet - 6th & 7th Floor **	\$	152,789
Bryant-Denny Stadium North HVAC Equipment Upgrades**	\$	166,487
Bryant-Denny Stadium North TV Infrastructure Upgrades**	\$	1,400,000
Bryant-Denny Stadium West Side HVAC Replacement **	\$	189,777
Bryant-Denny Stadium West Upper Deck Seat Replacement **	\$	1,059,873
Coleman Coliseum Built Up Roofing North **	\$	242,744
Coleman Coliseum IPTV Transition	\$	105,000
Coleman Coliseum Wood Flooring Sanding Main Gym	\$	128,967
Energy Plant Equipment Upgrades**	\$	228,229
Hank Crisp Roof Recoating **	\$	400,000
Mal M Moore Athletic Facility Door Replacement	\$	15,492
Mal M Moore Athletic Facility East Office Area AHU **	\$	51,640

Mal M Moore Athletic Facility Interior Painting	\$	195,873
Mal M Moore Athletic Facility Single Ply Roof **	\$	569,403
Mal M Moore Athletic Field #2 Replacement**	\$	1,200,000
Mal M Moore Athletic Field #2 Replacement**	\$	236,995
Sewell Thomas Stadium Field Replacement	\$	1,200,000
Soccer Stadium Field Lighting Upgrade**	\$	228,229
Soccer Stadium Field Replacement	\$	322,750
Tennis Stadium Built Up Roof Replacement	\$	170,412
Tennis Stadium Door Hardware & Exterior Upgrades	\$	236,995
Tennis Stadium Facility Updates **	\$	39,536
Total Annual Athletics Deferred Maintenance	\$	13,792,589
Annual Bus Shelter Repairs & Renewal	\$	100,000
Annual Parking Deck Repairs & Renewal	\$	750,000
Annual Parking Lot Repairs & Renewal	\$	750,000
Annual Road Repairs & Maintenance	\$	750,000
Capstone Village Renewal	\$	1,000,000
Lloyd Hall Pizza Hut Renovation	\$	200,000
Total Annual Auxiliary & Other Services Deferred Maintenance	\$	3,550,000
Annual HRC Landscape & Hardscape Refresh	\$	500,000
Annual HRC Plumbing Repairs	\$	250,000
Bryant Residence Hall Interior Improvements	\$	2,500,000
HRC HVAC Replacement	\$	375,000
Paty Hall Flooring/Paint - Commons Area & Units	\$	1,000,000
Presidential Village I Flooring Replacement	\$	2,500,000
Total Annual Housing & Residential Communities Deferred Maintenance	\$	7,125,000
Annual Building Automation & Lighting Controls	\$	1,000,000
Annual Laboratory Ventilation Upgrades	\$	1,000,000
Electric Delivery Improvements & Modifications	\$	3,000,000
Total Annual Energy Optimization & Efficiency Deferred Maintenance	\$	5,000,000

* Central Recurring Funds

** October CTF Meeting

*** Foundation Funds

Fiscal Year 2028-2029 Plan for Total Campus Annual Deferred Maintenance Budget of		\$ 53,622,404
Annual Accessibility Upgrades (Hardware, Water Fountains, Signage, Restrooms, etc.) *	\$	520,000
Annual Building Envelope Restorations *	\$	350,000
Annual Building Restorations (Interior/Exterior Paint, Floor Covering, Sidewalks) *	\$	400,000
Annual Campus Boiler Upgrades *	\$	295,000
Annual Campus Bridge & Dam Refurbishment *	\$	130,000
Annual Campus Elevator Upgrades (Rope Grippers, Fire Safety, Upgrade Equipment, ADA) *	\$	260,000
Annual Campus HVAC Controls Upgrade *	\$	500,000
Annual Campus Life Safety Upgrades (Fire Alarm Systems, Exit Lighting, etc.) *	\$	520,000
Annual Campus Lighting *	\$	250,000
Annual Campus Medium Voltage Replacement *	\$	225,000
Annual Central Campus Sewer Restoration *	\$	137,500
Annual Electrical Equipment Replacement *	\$	390,000
Annual Environmental Health & Safety Repairs *	\$	100,000
Campus AHU Replacement *	\$	225,000
Campus Chiller Replacement *	\$	422,500
Campus Emergency Generator Replacement *	\$	225,000
Campus Wide Building Arc Flash Program *	\$	250,000
Bidgood Hall Roof Replacement	\$	1,800,000
Campus Storm Water Improvements	\$	250,000
Northeast Medical Building Roof Replacement	\$	2,700,000
Storm Water Management & Controls	\$	250,000
UA Student Center Roof Replacement	\$	3,300,000
Total Annual Education & General Deferred Maintenance	\$	24,900,000
Ann Rhoads Stadium Carpet Replacement	\$	10,489
Ann Rhoads Stadium Field Led Lighting Upgrade	\$	660,000
Bryant Hall Academic Center Exterior & Roof Repairs **	\$	88,175
Bryant Hall Pump Replacement	\$	56,804
Bryant-Denny Stadium Concourse Fencing	\$	31,024
Bryant-Denny Stadium East Side Electrical Updates**	\$	234,446
Bryant-Denny Stadium Finishes Update **	\$	1,975,390
Bryant-Denny Stadium Hardware**	\$	214,823
Bryant-Denny Stadium West Upper Deck Replacement **	\$	1,362,937
Bryant-Denny Stadium West Upper Deck Seat Replacement	\$	234,446
Coleman Coliseum Wood Flooring Sanding(Practice Gym)	\$	90,370
Energy Plant Boiler Upgrades	\$	180,740
Energy Plant Chilled Water Pump Upgrade	\$	56,804
Energy Plant Chilled Water Pump Upgrade	\$	56,804
Energy Plant Chilled Water Pump Upgrade	\$	56,804
Energy Plant Cooling Tower Pump Upgrades	\$	56,804

Energy Plant Cooling Tower Pump Upgrades	\$	56,804
Energy Plant Cooling Tower Pump Upgrades	\$	56,804
Foster Auditorium Built Up Roofing	\$	333,594
Foster Auditorium Kitchen Equipment Upgrades	\$	258,200
Foster Auditorium Lockers Upgrades	\$	27,111
Foster Auditorium Roofing Upgrades	\$	135,555
Hank Crisp Indoor Doors **	\$	32,533
Hank Crisp Indoor Facility AHU Replacement	\$	593,860
Hank Crisp Indoor Hardware **	\$	43,377
Hank Crisp Indoor Metal Ceiling Replacement	\$	109,412
Hank Crisp Indoor Paint Ceiling **	\$	342,157
Hank Crisp Indoor Replace Netting **	\$	45,185
Mal M Moore Athletic Facility East Lobby Elevator	\$	64,550
Mal M Moore Athletic Facility Elevator Controllers	\$	96,825
Mal M Moore Athletic Facility North Lobby Elevator	\$	64,550
Mal M Moore Athletic Facility South West Elevator Upgrades	\$	64,550
Soccer Stadium Carpet **	\$	3,776
Soccer Stadium Exterior & Roof Repairs **	\$	760,024
Tennis Facilities Bleacher Replacements	\$	196,541
Tennis Facilities Elevator	\$	45,185
Tennis Stadium Caulking Windows / Door Frames **	\$	86,549
Tennis Stadium Exterior & Roof Repairs **	\$	463,402
Total Annual Athletics Deferred Maintenance	\$	9,247,404
Annual Bus Shelter Repairs & Renewal	\$	100,000
Annual Parking Deck Repairs & Renewal	\$	750,000
Annual Parking Lot Repairs & Renewal	\$	750,000
Annual Road Repairs & Maintenance	\$	750,000
Mary B's Renovation	\$	1,500,000
Presidential Deli/Market Renovation	\$	2,000,000
Total Annual Auxiliary & Other Services Deferred Maintenance	\$	5,850,000
Annual HRC Landscape & Hardscape Refresh	\$	500,000
Annual HRC Plumbing Repairs	\$	250,000
HRC HVAC Replacement	\$	375,000
John England Hall Interior Improvements	\$	2,500,000
Presidential Village II Flooring Replacement	\$	2,500,000
Ridgecrest South Unit Flooring/Paint***	\$	2,500,000
Total Annual Housing & Residential Communities Deferred Maintenance	\$	8,625,000
Annual Building Automation & Lighting Controls	\$	1,000,000
Annual Laboratory Ventilation Upgrades	\$	1,000,000
Electric Delivery Improvements & Modifications	\$	3,000,000

- * Central Recurring Funds
- ** October CTF Meeting
- *** Foundation Funds

PENDING BOARD OF TRUSTEES APPROVAL

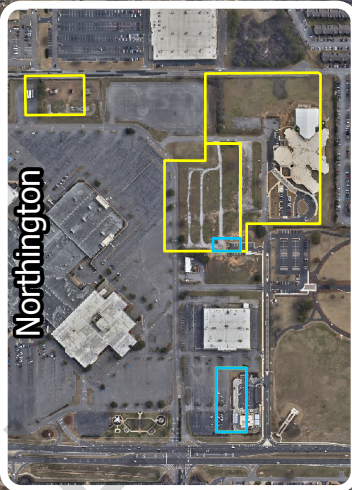
Fiscal Year 2029-2030 Plan for Total Campus Annual Deferred Maintenance Budget of		\$ 17,410,859
Annual Accessibility Upgrades (Hardware, Water Fountains, Signage, Restrooms, etc.) *	\$	520,000
Annual Building Envelope Restorations *	\$	350,000
Annual Building Restorations (Interior/Exterior Paint, Floor Covering, Sidewalks) *	\$	400,000
Annual Campus Boiler Upgrades *	\$	295,000
Annual Campus Bridge & Dam Refurbishment *	\$	130,000
Annual Campus Elevator Upgrades (Rope Grippers, Fire Safety, Upgrade Equipment, ADA) *	\$	260,000
Annual Campus HVAC Controls Upgrade *	\$	500,000
Annual Campus Life Safety Upgrades (Fire Alarm Systems, Exit Lighting, etc.) *	\$	520,000
Annual Campus Lighting *	\$	250,000
Annual Campus Medium Voltage Replacement *	\$	225,000
Annual Central Campus Sewer Restoration *	\$	137,500
Annual Electrical Equipment Replacement *	\$	390,000
Annual Environmental Health & Safety Repairs *	\$	100,000
Campus AHU Replacement *	\$	225,000
Campus Chiller Replacement *	\$	422,500
Campus Emergency Generator Replacement *	\$	225,000
Campus Wide Building Arc Flash Program *	\$	250,000
Bureau Of Mines 1 Roof Replacement	\$	500,000
Student Rec Center Roof Replacement	\$	1,300,000
Total Annual Education & General Deferred Maintenance	\$	7,000,000
Bryant Hall Academic Center AC Refresh**	\$	200,000
Bryant Hall Academic Center Elevator Controllers**	\$	64,550
Bryant Hall Academic Center Elevator Upgrades**	\$	142,010
Foster Auditorium Chiller Replacement**	\$	387,300
Foster Auditorium Ductless Split Replacement**	\$	27,111
Fosters Auditorium Exhaust Fan Replacement**	\$	2,582
Foster Auditorium Exhaust Fan Replacement**	\$	78,910
Mal M Moore Athletic Facility Practice Field 3 Replacement**	\$	832,000
Mal M Moore Athletic Facility Carpet Replacement**	\$	201,396
Total Annual Athletics Deferred Maintenance	\$	1,935,859
Annual Bus Shelter Repairs & Renewal	\$	100,000
Annual Parking Deck Repairs & Renewal	\$	750,000
Annual Parking Lot Repairs & Renewal	\$	750,000
Annual Road Repairs & Maintenance	\$	750,000
Total Annual Auxiliary & Other Services Deferred Maintenance	\$	2,350,000
Annual HRC Plumbing Repairs	\$	250,000
Annual HRC Landscape & Hardscape Refresh	\$	500,000
HRC HVAC Replacement	\$	375,000
Total Annual Housing & Residential Communities Deferred Maintenance	\$	1,125,000

Annual Building Automation & Lighting Controls	\$	1,000,000
Annual Laboratory Ventilation Upgrades	\$	1,000,000
Electric Delivery Improvements & Modifications	\$	3,000,000
Total Annual Energy Optimization & Efficiency Deferred Maintenance	\$	5,000,000

- * Central Recurring Funds
- ** October CTF Meeting
- *** Foundation Funds

PENDING BOARD OF TRUSTEES APPROVAL

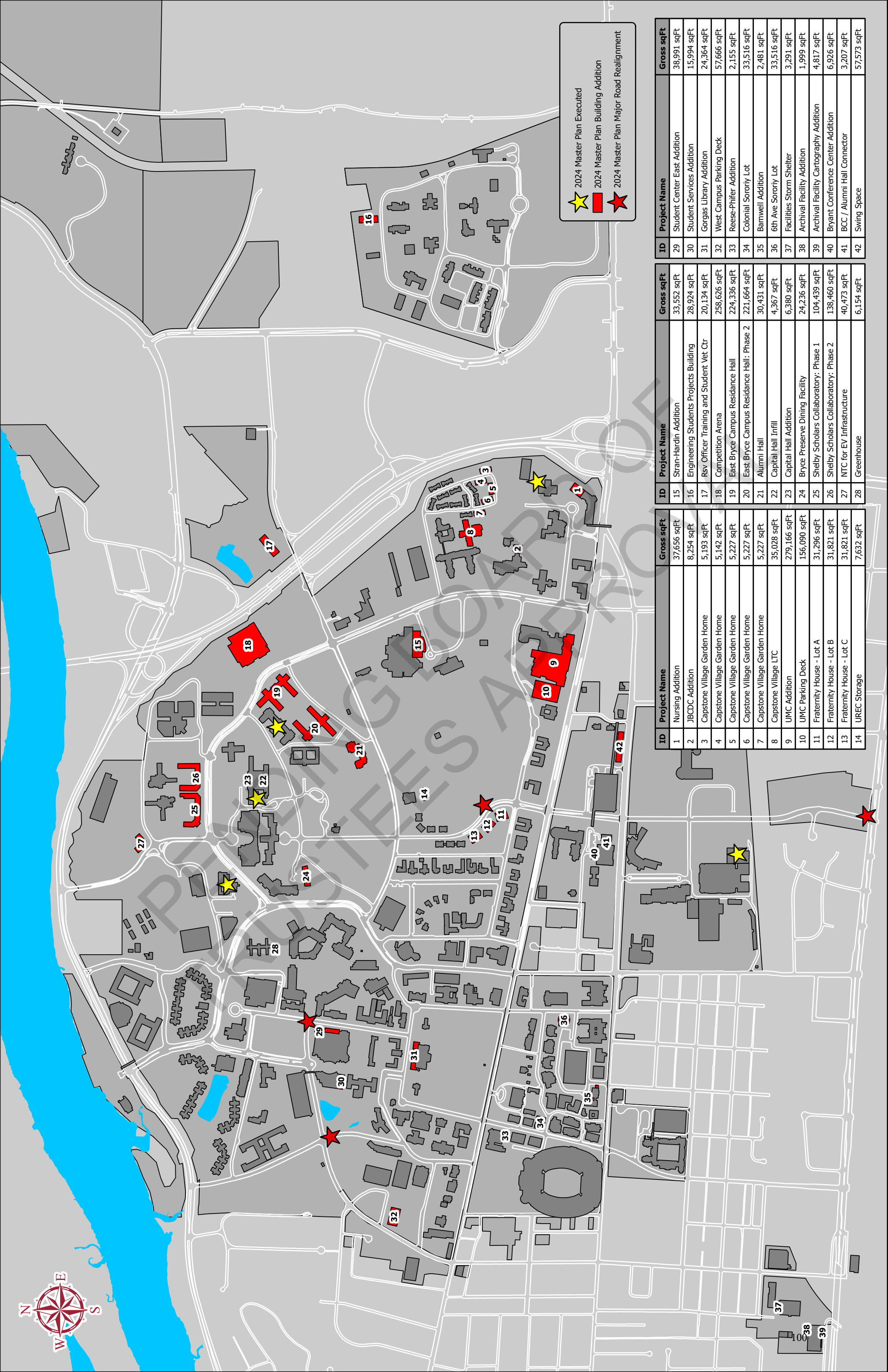
- Campus Boundary
- Peter Bryce Preserve
- Covenant Boundary
- Lease by UA
- Lease to UA





BLACK WARRIOR





2024 Master Plan Executed

2024 Master Plan Building Addition

2024 Master Plan Major Road Realignment

ID	Project Name	Gross sqFt
1	Nursing Addition	37,656 sqFt
2	JBCDC Addition	8,254 sqFt
3	Capstone Village Garden Home	5,193 sqFt
4	Capstone Village Garden Home	5,142 sqFt
5	Capstone Village Garden Home	5,227 sqFt
6	Capstone Village Garden Home	5,227 sqFt
7	Capstone Village Garden Home	5,227 sqFt
8	Capstone Village LTC	35,028 sqFt
9	UMC Addition	279,166 sqFt
10	UMC Parking Deck	156,090 sqFt
11	Fraternity House - Lot A	31,296 sqFt
12	Fraternity House - Lot B	31,821 sqFt
13	Fraternity House - Lot C	31,821 sqFt
14	UREC Storage	7,632 sqFt

ID	Project Name	Gross sqFt
15	Stran-Hardin Addition	33,552 sqFt
16	Engineering Students Projects Building	28,924 sqFt
17	Rsv Officer Training and Student Vet Ctr	20,134 sqFt
18	Competition Arena	258,626 sqFt
19	East Bryce Campus Residence Hall	224,336 sqFt
20	East Bryce Campus Residence Hall: Phase 2	221,664 sqFt
21	Alumni Hall	30,431 sqFt
22	Capital Hall Infill	4,367 sqFt
23	Capital Hall Addition	6,380 sqFt
24	Bryce Preserve Dining Facility	24,236 sqFt
25	Shelby Scholars Collaboratory: Phase 1	104,439 sqFt
26	Shelby Scholars Collaboratory: Phase 2	138,460 sqFt
27	NTC for EV Infrastructure	40,473 sqFt
28	Greenhouse	6,154 sqFt

ID	Project Name	Gross sqFt
29	Student Center East Addition	38,991 sqFt
30	Student Services Addition	15,994 sqFt
31	Gorgas Library Addition	24,364 sqFt
32	West Campus Parking Deck	57,666 sqFt
33	Reese-Phifer Addition	2,155 sqFt
34	Colonial Sorority Lot	33,516 sqFt
35	Barnwell Addition	2,481 sqFt
36	6th Ave Sorority Lot	33,516 sqFt
37	Facilities Storm Shelter	3,291 sqFt
38	Archival Facility Addition	1,999 sqFt
39	Archival Facility Cartography Addition	4,817 sqFt
40	Bryant Conference Center Addition	6,926 sqFt
41	BCC / Alumni Hall Connector	3,207 sqFt
42	Swing Space	57,573 sqFt