

**University of Alabama System
Board Rule 415 (2/2005)
Board Submittal Checklist Criteria**

*** Board Submittal Checklist No. 2
Capital Project – Stage II Submittal/1
(Architect Ranking) /8**

Campus: The University of Alabama
Project Name: University Archive Facility
Meeting Date: June 15 – 16, 2017

- * ☒ 1. Completed Board Submittal Checklist No. 2
☒ 2. Transmittal Letter to Chancellor from Campus President requesting the project be placed on the agendas for the forthcoming Physical Properties Committee and Board of Trustees (or Executive Committee) meetings
☒ 3. Proposed Board Resolution requesting approval of Stage II Submittal (Architect Ranking, Project Scope and Project Budget; authority to proceed with Owner/Architect contract negotiations)
☒ 4. Campus correspondence/photos providing supporting project information
☒ 5. Completed Executive Summary – Proposed Capital Project. /2
☒ 6. Executive Summary – Architect, Engineer, Selection process (include Interview Outline). /3, /4, /5
☒ 7. Campus letter requesting approval of the ranking of architectural firms and authority to submit to the Physical Properties Committee for approval – signed by the Chair of the Physical Properties Committee and signed by the UA System Vice Chancellor for Finance and Administration. /6
☒ 8. Project Planning Report/2
☐ 9. Preliminary Business Plan (if applicable)/7
☒ 10. Campus map(s) showing Project site

Prepared by: Barbara Jones

Approved by: William G. Jones

/1 Reference Tab 3H - Board Rule 415 Instructional Guide

/2 Reference Tab 3E - Board Rule 415 Instructional Guide

/3 Reference Tab 3K - Board Rule 415 Instructional Guide

/4 Reference Tab 3L - Board Rule 415 Instructional Guide

/5 Reference Tab 3M - Board Rule 415 Instructional Guide

/6 Reference Tab 3N – Board Rule 415 Instructional Guide

/7 Reference Tab 3V – Board Rule 415 Instructional Guide

/8 After completion of negotiations on Owner/Architect Agreement, provide notification to Chair of the Physical Properties Committee and UA System Vice Chancellor for Finance and Administration. Reference Tab 3-O-Board Rule 415, Instructional Guide

- * Basic documents required for this Board Submittal Package include other supporting materials, correspondence, etc., as may be required to fully describe or illustrate project being submitted for approval to Physical Properties Committee and Board of Trustees.



Division of
Financial Affairs

MEMO

May 12, 2017

To: Stuart R. Bell

From: Lynda Gilbert

Subject: Board Item – Action: Stage II submittal: University Archive Facility

Pursuant to Board Rule 415, a Consultant Selection Committee, appointed by The University of Alabama ("University"), solicited proposals from qualified architectural firms for the University Archive Facility project ("Project"). The Consultant Committee's recommendations were forwarded to and approved by the Physical Properties Committee Chair and Vice Chancellor for Finance and Administration. The University is requesting approval to begin negotiations with the top ranked firms as follows:

1. Seay Seay & Litchfield Architects, Montgomery, Alabama
2. Designform, LLC, Birmingham, Alabama
3. Payne Design Group Architects, Montgomery, Alabama

The Project will be funded with University Funds in the amount of \$6,239,664.

This Project location and program have been reviewed and are consistent with University Design Standards and the principles contained therein.

I have attached an Executive Summary Consultant Selection Process – Part 1, Letter of Approval from the Physical Properties Committee Chair and Vice Chancellor for Finance and Administration, Interview Outline, Resolution, Executive Summary, Project Summary, Project Planning Report and Location Map for your review. Subject to your approval, I recommend this item be forwarded to the Chancellor for inclusion as an Action Item on the agenda of the Physical Properties Committee at the Board of Trustees meeting scheduled for June 15 – 16, 2017.

LG/ccj

pc w/atcmts: Michael Rodgers
Michael Lanier
Tim Leopard
Tom Love
Danny Collins

RESOLUTION

UNIVERSITY ARCHIVE FACILITY

WHEREAS, in accordance with Board Rule 415, on April 7, 2017, The Board of Trustees of The University of Alabama (“Board”) approved a Stage I submittal for The University of Alabama Archive Facility Project (“Project”), an addition to The University of Alabama Book Storage Facility located at 1425 14th Street; and

WHEREAS, the Consultant Selection Committee, appointed by the University of Alabama (“University”) has completed Part 1 of the Consultant Selection process in accordance with Board Rule 415 and negotiations will be conducted following Board approval as follows:

Ranking of Top Firms:

1. Seay Seay & Litchfield Architects, Montgomery, Alabama
2. Designform, LLC, Birmingham, Alabama
3. Payne Design Group Architects, LLC, Montgomery, Alabama

WHEREAS, the Project location and program have been reviewed and are consistent with the University Design Standards and the principles contained therein; and

WHEREAS, the Project will be funded from University Funds in the amount of \$6,239,664; and

WHEREAS, the budget for the Project remains as stipulated below:

BUDGET:		CURRENT
Construction	\$	3,133,000
Landscaping	\$	30,000
Furniture, Fixtures and Equipment	\$	2,400,000
Security/Access Control	\$	25,000
Telecommunication/Data	\$	25,000
Contingency* (10%)	\$	316,300
UA Project Management Fee** (3%)	\$	104,379
Architect/Engineer Fee – Programming	\$	20,000
Architect/Engineer Fee*** (4.5%)	\$	140,985
Expenses (Geotech, Construction Materials Testing, Special Inspections)	\$	35,000
Other Fees and Services (testing, advertising, printing)	\$	10,000
TOTAL PROJECT COST	\$	6,239,664

*Contingency is based on 10% of construction and landscaping.

**UA Project Management Fee is based on 3% of construction, landscaping and contingency.

***Architect/Engineer Fee is based on 4.5% of construction.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of The University of Alabama that Stuart R. Bell, President, Lynda Gilbert, Vice President for Financial Affairs and Treasurer, or those officers named in the most recent Board Resolutions granting signature authority for The University of Alabama be, and each hereby is, authorized to act for and on behalf of the Board of Trustees to executive an architectural agreement with Seay Seay & Litchfield Architects, of Montgomery, Alabama, for architectural services in accordance with Board Rule 415 for this Project.

ATTACHMENT NO. 1

Project: University Archive Facility

BOT Submittal: Stage II

Meeting Date: June 15 – 16, 2017

Project Summary

UNIVERSITY ARCHIVE FACILITY

The University Archive Facility project (“Project”) will consist of an addition to the existing University of Alabama (“University”) Book Storage Facility located at 1425 14th Street in the area of the University facilities compound. Space for this addition was planned when the Book Storage Facility was originally constructed and the building pad is roughly in place to the west of the existing building.

This Project is the first step in the realignment of Library space in order to meet the strategic plan of the University and to transform University Libraries as necessary to support the growth of the University, the academic mission, and the teaching, research and learning environment in the 21st century. This Project will provide space for current and future collections and archives; thereby providing the opportunity to redevelop the current collection areas in Library facilities for student centric space, faculty offices, and other uses.

The proposed project is anticipated to be 14,919 gross square feet. An exterior wall height of approximately 36 feet will accommodate mobile shelving units 32 feet in height throughout the space. The new structure will be hardened and include specialized fire suppression and mechanical systems as appropriate to protect the collections.

The use of high density vertical shelving will yield an approximate 9:1 gain in square footage at a minimum, i.e. for every square foot of high density vertical shelving 9 square feet of space will be gained in the core of campus for other uses.

It is anticipated that the shelving will be provided in phases as needed. This phase will accommodate collections and archives currently housed in Gorgas Library and Mary Harmon Bryant and accommodate temporary storage during planned renovations of Gorgas Library. Future shelving installations would accommodate materials from Bruno, Rodgers, and McLure Libraries and future collections and archive needs.

THE UNIVERSITY OF ALABAMA SYSTEM

PROJECT PLANNING REPORT

DATE: June 15 - 16, 2017

X INITIAL REPORT
 _____ INTERIM REPORT
 _____ FINAL REPORT
 1 REPORT NO.

TO: OFFICE OF THE CHANCELLOR
 BOARD OF TRUSTEES OF THE UNIVERSITY OF ALABAMA

FROM: OFFICE OF THE PRESIDENT
 THE UNIVERSITY OF ALABAMA

1. PROJECT: University Archive Facility

2. LOCATION: 1425 14th Street

3. ARCHITECT/ENGINEER: Requesting in this submittal

4. PROJECT STATUS:

A. SCHEMATIC DESIGN	DATE INITIATED	Jun-17
	% COMPLETE	0%
	* DATE COMPLETED	TBD
B. PRELIMINARY DESIGN:	DATE INITIATED	Sep-17
	% COMPLETE	0%
	* DATE COMPLETED	TBD
C. CONSTRUCTION DOCUMENTS:	DATE INITIATED	Jan-18
	% COMPLETE	0%
	* DATE COMPLETED	TBD
D. SCHEDULED BID DATE:		Feb-18

5. CURRENT PROJECT BUDGET:	CURRENT
A. CONSTRUCTION	\$ 3,133,000
B. LANDSCAPING	\$ 30,000
C. FURNITURE, FIXTURES AND EQUIPMENT	\$ 2,400,000
D. SECURITY/ACCESS CONTROL	\$ 25,000
E. TELECOMMUNICATION/DATA	\$ 25,000
F. CONTINGENCY* (10%)	\$ 316,300
G. UA PROJECT MANAGEMENT FEE** (3%)	\$ 104,379
H. ARCHITECT/ENGINEER FEE - PROGRAMMING	\$ 20,000
I. ARCHITECT/ENGINEER FEE*** (4.5%)	\$ 140,985
J. EXPENSES (GEOTECH, CONSTRUCTION MATERIALS TESTING, INSPECTIONS)	\$ 35,000
K. OTHER FEES AND SERVICES (SECURITY, ADVERTISING, POSTAGE)	\$ 10,000
L. TOTAL PROJECT COST	\$ 6,239,664

*Contingency is based on 10% of construction and landscaping.

**UA Project Management Fee is based on 3% of construction, landscaping and contingency.

***Architect/Engineer Fee is based on 4.5% of construction.

6. FUNDING/RESOURCES: University funds - \$6,239,664

7. REMARKS _____

* FINAL AGENCY APPROVAL

SUBMITTED BY:



**EXECUTIVE SUMMARY
PROPOSED CAPITAL PROJECT**

BOARD OF TRUSTEES SUBMITTAL

Meeting Date: June 15 – 16, 2017

CAMPUS: The University of Alabama, Tuscaloosa, Alabama

PROJECT NAME: University Archive Facility

PROJECT LOCATION: 1425 14th Street

ARCHITECT: Requesting in this submittal

THIS SUBMITTAL:	PREVIOUS APPROVALS:
<input type="checkbox"/> Stage I	<u>April 7, 2017</u>
<input checked="" type="checkbox"/> Stage II	
<input type="checkbox"/> Stage III	
<input type="checkbox"/> Stage IV	

PROJECT TYPE	SPACE CATEGORIES	PERCENTAGE	GSF
<input type="checkbox"/> Building Construction			
<input checked="" type="checkbox"/> Building Addition	Warehouse Storage	100%	14,919
<input type="checkbox"/> Building Renovation			
<input type="checkbox"/> Campus Infrastructure			
<input type="checkbox"/> Equipment			
TOTAL		100%	14,919

BUDGET	Current
Construction	\$ 3,133,000
Landscaping	\$ 30,000
Furniture, Fixtures and Equipment	\$ 2,400,000
Security/Access Control	\$ 25,000
Telecommunication/Data	\$ 25,000
Contingency* (10%)	\$ 316,300
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Expenses (Geotech, Construction Materials Testing, Special Inspections)	\$ 35,000
Other Fees and Services (testing, advertising, printing)	\$ 10,000
TOTAL PROJECT COST	\$ 6,239,664

*Contingency is based on 10% of construction and landscaping.

**UA Project Management Fee is based on 3% of construction, landscaping and contingency.

***Architect/Engineer Fee is based on 4.5% of construction.

ESTIMATED ANNUAL OPERATING AND MAINTENANCE (O&M) COSTS:

(Utilities, Housekeeping, Maintenance, Insurance, Other)

Per GSF: 14,919 gsf x ~\$5.99/gsf	\$	89,365
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TOTAL ESTIMATED ANNUAL O&M COSTS:	\$	89,365
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FUNDING SOURCE:

Capital Outlay:

University funds	\$	6,239,664
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O&M Costs: University Annual Operating Funds	\$	89,365
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NEW EQUIPMENT REQUIRED:

Warehouse Storage Shelving

RELATIONSHIP & ENHANCEMENT OF CAMPUS PROGRAMS:

The University Archive Facility project ("Project") is the first step in the realignment of Library space in order to meet the strategic plan of The University of Alabama ("University") and to transform University Libraries as necessary to support the growth of the University, the academic mission, and the teaching, research and learning environment in the 21st Century. This Project will provide space for current and future collections and archives; thereby, providing the opportunity to redevelop the current collection areas in Library facilities for student centric space, faculty offices, and other uses.

Consolidating collections and archives will allow for more efficient management and operations and allow the University to meet its commitment as a United States Federal Depository Library, regional depository for the State of Alabama, and as a member of the Scholars Trust research library consortia.

With the increased emphasis on research, adequate Library space and collections are essential to supporting research activities.

May 10, 2017

Dr. Dana S. Keith
Vice Chancellor for Finance and Administration
Sid McDonald Hall
500 University Boulevard, East
Tuscaloosa, AL 35401

Trustee James W. Wilson, III
Chair, Physical Properties Committee
Chairman and CEO
Jim Wilson & Associates, LLC
2660 Eastchase Lane, Suite 100
Montgomery, AL 36117

RE: Consultant Selection Process – Part 1
University Archive Facility

Dear Dr. Keith and Trustee Wilson,

Pursuant to Board Rule 415, on April 7, 2017, The Board of Trustees of The University of Alabama (“Board”) approved the Stage I submittal for the University Archive Facility project (“Project”) at a projected cost of \$6,239,664.

Pursuant to Board Rule 415, on April 9, 2017, notifications for the Project, including a brief description of the Project program, location, and preliminary budget, were advertised, issued by email to Alabama-based firms and others in the consultant database and posted on The University of Alabama (“University”) campus web page. Firms desiring to be considered were requested to provide brochures to the University outlining their qualifications, relevant experience and proposed team members by April 17, 2017.

A Consultant Selection Committee, appointed by The University in accordance with the provisions of Board Rule 415, reviewed the submitted brochures and on May 3, 2017, interviewed the following architectural firms:

- Adams Design Associates, Birmingham, Alabama
- Designform, LLC, Birmingham, Alabama
- Payne Design Group, LLC, Montgomery, Alabama
- Seay Seay & Litchfield Architects, Montgomery, Alabama

The Consultant Selection Committee then determined the following ranking for the firms deemed most qualified for the Project:

1. Seay Seay & Litchfield Architects, Montgomery, Alabama
2. Designform, LLC, Birmingham, Alabama
3. Payne Design Group, LLC, Montgomery, Alabama

The primary selection criteria used in the ranking of the firms included the following:

1. The firms represented a clear understanding of the Project program and goals, as well as how to achieve them. Specifically, expertise with archival and collections storage, hardened construction, high density mobile shelving, climatic controls for archival storage, and emerging trends and best practices for archival and collections storage.
2. The firms are familiar with The University facilities standards and the regulatory requirements for the design of the Project.
3. The firms presented the most favorable listing of qualified principals, staff and associated engineers for the Project along with a commitment to meet the University's schedule for completion of the design and construction of the Project.
4. The firms are committed to using Alabama-based consultant engineers and architects for the Project.

Approval is hereby requested for:

1. The ranking of consultant firms listed hereinbefore.
2. Approval to submit these rankings to the Physical Properties Committee for review and approval.

If you have any questions or concerns, please feel free to contact me.

Sincerely,



Lynda Gilbert
Vice President for Financial Affairs
and Treasurer

Attachment

pc/atcmt: Michael Rodgers
Michael Lanier
Tim Leopard
Tom Love
Danny Collins

The above listing of firms ranked as the most qualified for the Project are hereby approved and by forwarding this executed document to the Chancellor's office, the rankings are approved for inclusion in the Board materials to the Physical Properties Committee.

Dr. Dana S. Keith: **Recommend For Approval**
Vice Chancellor for Finance and Administration

Trustee James W. Wilson, III: **Approval Recommended**
Chair of the Physical Properties Committee

Part 1

EXECUTIVE SUMMARY

CONSULTANT SELECTION PROCESS

BOARD OF TRUSTEES SUBMITTAL

Meeting Date: June 15 – 16, 2017

Campus: The University of Alabama

Project Name: University Archive Facility

Project Location: 1425 14th Street

Prepared By: Vince Dooley/Carla Coleman Jones Date: May 10, 2017

Project Type	Range of Construction Costs		
<input type="checkbox"/> Building Renovations	\$	to	\$
<input checked="" type="checkbox"/> Building Addition	\$	3,000,000	to \$ 4,000,000
<input type="checkbox"/> New Construction	\$	to	\$
<input type="checkbox"/> Campus Infrastructure	\$	to	\$
<input type="checkbox"/> Equipment	\$	to	\$
<input type="checkbox"/> Other	\$	to	\$

Building Type – Group I	Percentage of Project
<input type="checkbox"/> Industrial Building Without Special Facilities	%
<input type="checkbox"/> Parking Structures/Repetitive Garages	%
<input type="checkbox"/> Simple Loft Type Structure	%
<input type="checkbox"/> Warehouses/Utility Type Buildings	%
<input type="checkbox"/> Other	%

Building Type – Group II	Percentage of Project
<input type="checkbox"/> Apartments and Dormitories	%
<input type="checkbox"/> Exhibit Halls	%
<input type="checkbox"/> Manufacture/Industrial Facilities	%
<input type="checkbox"/> Office Building (Without Tenant Improvements)	%
<input type="checkbox"/> Printing Plants	%
<input type="checkbox"/> Service Garage/Facility	%
<input checked="" type="checkbox"/> Other (Specialized Storage)	100 %

Building Type – Group III	Percentage of Project
<input type="checkbox"/> College Classroom Facilities	_____ %
<input type="checkbox"/> Convention Facilities	_____ %
<input type="checkbox"/> Extended Care Facilities	_____ %
<input type="checkbox"/> Gymnasiums	_____ %
<input type="checkbox"/> Hospitals	_____ %
<input type="checkbox"/> Institutional Dining Halls	_____ %
<input type="checkbox"/> Laboratories	_____ %
<input type="checkbox"/> Libraries	_____ %
<input type="checkbox"/> Medical Schools	_____ %
<input type="checkbox"/> Medical Office Facilities and Clinics	_____ %
<input type="checkbox"/> Mental Institutions	_____ %
<input type="checkbox"/> Office Buildings (with tenant improvements)	_____ %
<input type="checkbox"/> Parks	_____ %
<input type="checkbox"/> Playground and Recreational Facilities	_____ %
<input type="checkbox"/> Public Health Centers	_____ %
<input type="checkbox"/> Research Facilities	_____ %
<input type="checkbox"/> Stadiums	_____ %
<input type="checkbox"/> Central Utilities Plants	_____ %
<input type="checkbox"/> Water Supply and Distribution Plants	_____ %
<input type="checkbox"/> Sewage Treatment and Underground Systems	_____ %
<input type="checkbox"/> Electrical Substations and Primary and Secondary Distribution Systems, Roads, Bridges and Major Site Improvements when performed as Independent projects	_____ %

Building Type – Group IV	Percentage of Project
<input type="checkbox"/> Aquariums	_____ %
<input type="checkbox"/> Auditoriums	_____ %
<input type="checkbox"/> Art Galleries	_____ %
<input type="checkbox"/> College Buildings with special features	_____ %
<input type="checkbox"/> Communications Buildings	_____ %
<input type="checkbox"/> Special Schools	_____ %
<input type="checkbox"/> Theaters and similar facilities	_____ %
<input type="checkbox"/> Other	_____ %

Building Type – Group V**Percentage of Project**

- ☐ Residences and Specialized Decorative Buildings _____ %
- ☐ Other _____ %

Repetitive Design or Duplication of Facilities

Does the Building Program/Requirements support repetitive design or duplication of Facilities justifying an adjustment in A/E Design Fees? ☐ Yes ☒ No

Building Program Development

Will the A/E Agreement require the Development of a Comprehensive Building/Design Program in lieu of one provided by Owner requiring an adjustment in A/E Fees? ☐ Yes ☒ No

Construction Consultant Services

Will the University be utilizing a Construction Consultant who will perform some of the services normally provided by the Architect requiring an adjustment of A/E Fees? ☐ Yes ☒ No

Multiple Prime Trade Contracts

Will the project be competitively bid and constructed using Multiple Trade Contracts requiring additional services from the A/E? ☐ Yes ☒ No

Design Build Services

Will the University be using a Design/Build process, which will result in a reduction in contracted design services and a corresponding adjustment in A/E Fees? ☐ Yes ☒ No

Architect/Engineer Project Notifications

- ☒ Advertised through State Building Commission
- ☐ Local/State Trade Journals
- ☒ Posted on Campus Web Pages
- ☒ Direct Contact with A/E Companies/Firms
- ☒ Other: Newspaper and email distribution list

Appointed Consultant Selection Committee (CSC): (Name and Title)

1. Danny Collins, Project Manager
2. Vince Dooley, Architectural Design Coordinator
3. Garrett Goodman, Staff Architect
4. Dan Wolfe, University Planner and Designer
6. Susanna Johnson, Director, Furnishings and Design

Qualified Firms/Companies Submitted:

1. Adams Design Associates, Birmingham, Alabama
2. Designform, LLC, Birmingham, Alabama
3. Payne Design Group, LLC, Montgomery, Alabama
4. Seay Seay & Litchfield Architects, Montgomery, Alabama

Ranking of Most Qualified Firms to be submitted to the Physical Properties Committee

1. Seay Seay & Litchfield Architects, Montgomery, Alabama
2. Designform, LLC, Birmingham, Alabama
3. Payne Design Group, LLC, Montgomery, Alabama

Reviewed and approved by:



Chairman of Consultant Selection Committee



Vice President for Financial Affairs and Treasurer

Oral Interview Criteria/Focus

University Archive Facility

UA Project No. 327-16-1044

Date: May 3, 2017

1. **Welcome/Introduction (time allotted = 5 minutes)**
 - a. Design Team
 - i. Brief introduction of your firm.
2. **Warehouse/ Storage and “Hardened Construction” Expertise 8 points max (time allotted = 10 minutes)**
 - a. Describe your team’s expertise with warehouses storage using high-bay shelving and any emerging trends and best practices.
 - b. Discuss your firm approach in dealing with environmental conditions (i.e. humidity and temperature control, lighting and fire protection) to preserve stored material with respect to warehouses.
 - c. Discuss your firms experience with “hardened construction”. The program list three thresholds for storm resistance. Provide feedback on design experience and cost.
3. **Design Opportunities/Feedback - 18 points max (time allotted = 15 minutes)**
 - a. Please review the project program and provide any design feedback and ideas that you feel could enhance this project.
4. **Roles & Execution - 4 points max (time allotted = 5 minutes)**
 - a. Provide a proposed design and construction schedule for this project assuming a January 2018 construction start date. Discuss challenges and strategies for managing the schedule among all parties to ensure project success.

SUPPLEMENTAL INFORMATION

Request for Qualifications (RFQ) – University Archive Facility
UA# 327-16-1044
Selection Committee Evaluation/Rankings

On May 3, 2017 the Consultant Selection Committee (CSC) interviewed 4 firms to provide design services for the University of Alabama Archive Facility. We believe that all firms are capable and qualified but Seay, Seay & Litchfield (SS&L) clearly distinguished themselves from the others based on their responses to the oral criteria reflected in the BOT documentation previously provided as well as several other key factors:

Key Factors:

1. The firm level of specific design expertise with this project type.

SS&L was the Architect of Record for the addition to Archive & History Building (A&HB) located in Montgomery, Alabama. This 61,000 sq.ft. addition was primarily for archival storage for historical artifacts and involved a large volume of high density mobile shelving. Services provided extended from programming through project closeout allowing for continuity and accountability throughout all design deliverables. SS&L communicated the importance of this facility functioning properly and the protection of valuable assets and collections was paramount and tops on their agenda. Also their past performance with such a large scale project should give them foresight and allow them to be proactive with any design challenges, issues and solutions.

The majority of their “hardened construction” involved storm shelters. Two of these examples are located on a college or university campus therefore indicating SS&L experience with hardened construction within a campus environment.

2. The firm appeared to have a good understanding of the environmental conditions for storage and warehouses.

SS&L discussed several successful projects such as warehouses and storage facilities where climate controls must be sustained and no fluctuation is acceptable. The utilization of specialized fire suppression systems and mechanical systems has been done on various projects to preserve valuable collections and materials. A firm possessing this type of experience is vital to the success of our project.

3. The firms presented the most favorable listing of qualified principal(s) and staff.

While all the firms interviewed were knowledgeable, we feel that SS&L collectively displayed the most comprehensive understanding of this project's goals. The knowledge reflected in everyone's responses and level of engagement during Q&A. Lastly, we believe the staffing and manpower dedicated to this project will help ensure a successful project delivery and schedule.

Sincerely,



Vincent D. Dooley,
Selection Committee Chair
Architectural Design Coordinator

LOCATION MAP

